

Criminal Justice Institute
University of Arkansas System
Annual Report FY 2009



www.cji.edu



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Director's Letter

Dear Friends,

On behalf of the Criminal Justice Institute, I am pleased to present our *Annual Report for Fiscal Year 2009*. It was another exciting year for the Institute!

We made great strides in making unique academic programs available for more officers earlier in their career and in accessible locations across the State. Nineteen colleges and universities in the State continue to collaborate with CJI and provide certificates of proficiency, technical certificates and associates degrees in law enforcement administration and crime scene investigation. In June 2009, Governor Mike Beebe and representatives from the legislature, law enforcement, and higher education joined us for a statewide press conference to announce the availability of this extraordinary opportunity. Thanks to state funding that allows the Institute to offer key courses at no cost to law enforcement officers and the upcoming increases in scholarship opportunities available from the state lottery, officers will be provided with the unprecedented opportunity to experience the advantages of higher education achievement at a fraction of the normal cost. In addition, CJI courses are typically one to five days in length, which means officers can complete some required courses many times in less than a week. More information is available online at www.cji.edu/academicprograms.html.



The Institute also offered a variety of programs this year, including new courses such as **Gizmos and Gadgets**, **Domestic Violence**, and **Identity Theft**. Programs were held in every region of the State and were attended by more than 4,200 law enforcement officers from across the State.

In fiscal year 2010, we remain committed to providing programs that meet the immediate needs of law enforcement and offering these programs in areas that are easily accessible to officers in every agency. As always, if you have questions or suggestions about CJI programs, please feel free to contact us at 501-570-8000 or 800-635-6310.

Sincerely,

A handwritten signature in black ink that reads "James T. Clark". The signature is written in a cursive, flowing style.

James T. Clark
Director

Who We Are

Mission Statement

The mission of the Criminal Justice Institute (CJI), a division of the University of Arkansas System, is to enhance the level of professionalism and technical effectiveness of Arkansas' law enforcement community by offering continuing education and related resources in the fields of management, forensic sciences, computer applications, and other specialized areas of criminal justice. CJI is committed to continuing and strengthening collaborative efforts with other higher education institutions for the benefit of Arkansas law enforcement personnel and the communities they serve and protect.

Institutional Goal

To achieve its mission, CJI designs, enhances, and implements curricula that focus on management, forensic sciences, computer applications, and other specialized areas of law enforcement that meet the unique and dynamic challenges of Arkansas law enforcement professionals. CJI is responsive to the technical and information support needs of this vitally important group.

Programs and Services

Through the delivery of advanced programs, resources, and services for criminal justice agencies throughout the State, the Criminal Justice Institute is committed to assisting all law enforcement personnel in cultivating a strong sense of professionalism and ethics within their agencies. The cultivation of these attributes ultimately allows law enforcement personnel to function at a higher level of competency and awareness, thereby enhancing the quality of life for all Arkansans. The Institute offers:

- **Quality law enforcement education and training**—free of charge and at accessible locations
- **Instruction from criminal justice experts** who are renowned experts in their field
- **Opportunities to complete higher education certificates and degrees** in Crime Scene Investigation and Law Enforcement Administration
- **Educational resources** to assist in law enforcement research and continued professional development
- **Access, training, and technical assistance** in new law enforcement technologies
- **Free publications** designed to keep law enforcement personnel aware of the latest news, management trends, and legal decisions in the Arkansas criminal justice community

CJI Advisory Board

Mr. Chuck Lange, Chairman

Executive Director
Arkansas Sheriffs' Association
Representing:
Arkansas Sheriffs' Association

Sergeant Glenn Mixon, Co-Chairman

Pine Bluff Police Department
Representing:
Arkansas Municipal Police Association

Chief James Allen

Bentonville Police Department
Representing:
Arkansas Association of Chiefs of Police

Mr. Tom Browne

Special Agent in Charge
Federal Bureau of Investigation
Representing:
Federal Bureau of Investigation

Mr. James T. Clark

Director
Criminal Justice Institute

Mr. Tommy Free

Citizen at Large

Dr. Willie Hardin

Associate Vice President
for Academic Development
University of Central Arkansas
Representing:
Higher Education Program

Chief Larry James

University of Central Arkansas Police Department
Representing:
Arkansas Association of Chiefs of Police

Dr. Jack Lassiter

Chancellor
University of Arkansas at Monticello
Representing:
Higher Education Program

Sheriff David Lucas

Jackson County Sheriff's Office
Representing:
Arkansas Sheriffs' Association

Sheriff Larry Sanders

Garland County Sheriff's Office
Representing:
Arkansas Sheriffs' Association

Chief Gary Sipes

Jacksonville Police Department
Representing:
Arkansas Association of Chiefs of Police

Chief Bobby Southard

Hot Springs Police Department
Representing:
Arkansas Municipal Police Association

Major Kathy Sparks

Director of Legislative and
Governmental Affairs
Arkansas State Police
Representing:
Arkansas State Police Association

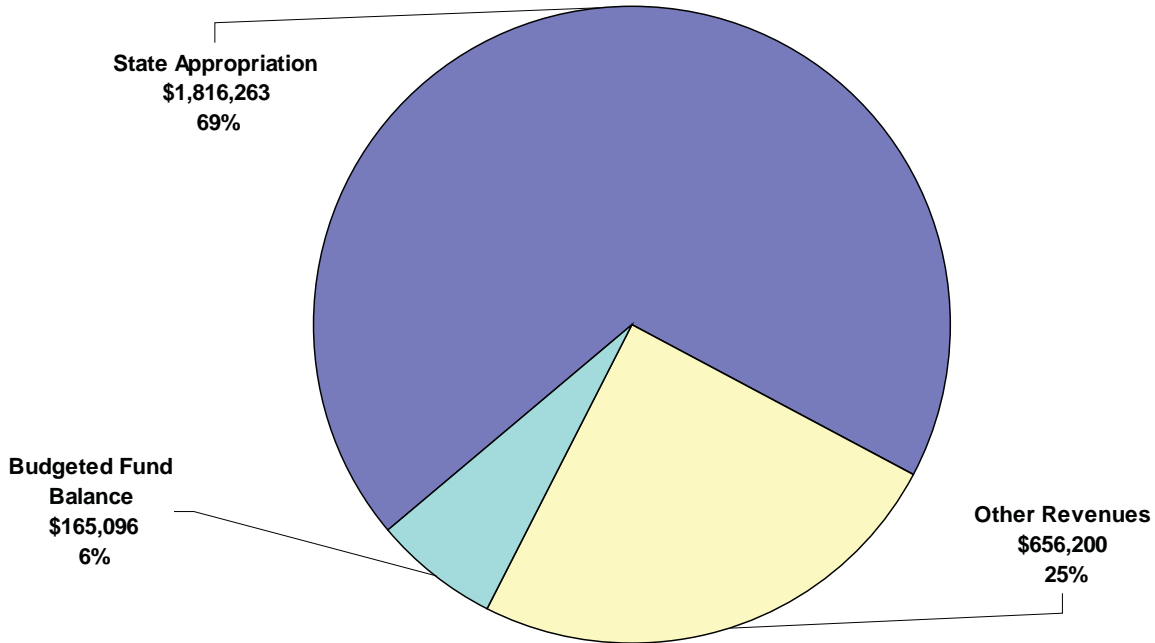
Lieutenant Bobby Walraven

Ashdown Police Department
Representing:
Arkansas Municipal Police Association

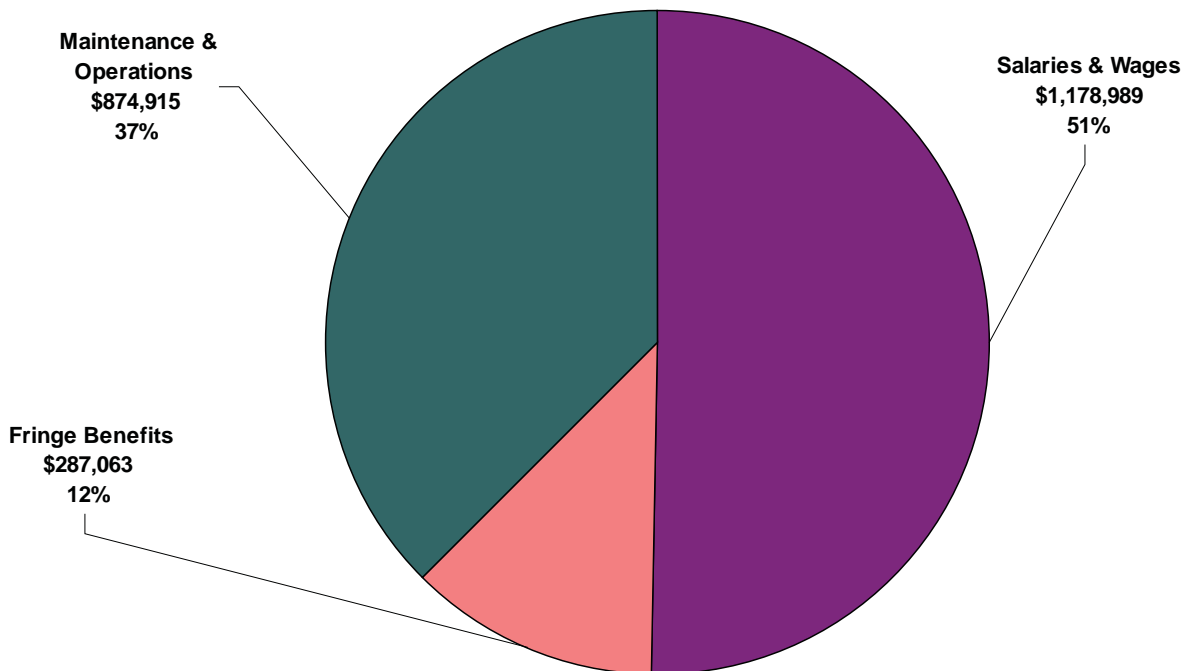
FY 2009 Budget

FY 2009 Budget—\$2,637,559

FY 2009 Revenues



FY 2009 Expenditures



CJI Education and Training Center

All state-based education and training programs of the Criminal Justice Institute are available exclusively through **CJI's Education and Training Center**. The Center oversees the development, coordination and delivery of forensic science, management, computer application, drug/methamphetamine investigation, safe schools and traffic safety courses that the Institute provides free of charge to Arkansas law enforcement personnel. Through critical feedback from the law enforcement community, the Center actively develops and delivers specialized programs of study designed to address the emerging and articulated needs of Arkansas law enforcement professionals.

Education and Training Center Overview for FY 09

- 199 classes delivered
- 4,296 attendees from 323 different agencies across the State

Programs available through the Institute's Education and Training Center include:

Forensic Sciences and Computer Education Division (FSCED)

The Arkansas Methamphetamine Training Project

The Drug Endangered Children Initiative

Law Enforcement Management Division (LEMD)

Safe Schools Initiative Division (SSID)

Traffic Safety Programs

The Center also provides a variety of distinguished programs designed to enhance the knowledge and skills of targeted law enforcement populations, such as executives and managers, crime scene investigators, and narcotics officers. These programs include:

Arkansas Leader

School of Law Enforcement Supervision

Crime Scene Technician Certificate Program

Narcotics Officer Certificate Program

Advanced Crime Scene Technician Certificate Program

In order to provide the Arkansas law enforcement community with the opportunity to not only enhance law enforcement specific knowledge and skills, but also achieve higher education goals, the Institute collaborated with 19 colleges and universities across the State to develop two unique academic programs. By combining general education courses with select CJI classes, 19 institutions of higher education now offer certificates of proficiency, technical certificates and associate degrees in crime scene investigation and law enforcement administration to active law enforcement personnel. The certificates and associate degrees were approved on April 24, 2009, by the Arkansas Department of Higher Education. In a press conference held on June 16, 2009, Governor Mike Beebe announced the availability of this extraordinary opportunity for officers, agencies and communities across the State.

Forensic Sciences Program

Physical evidence from a crime scene can play a critical role in the outcome of a criminal investigation and impact the resulting legal proceedings. Law enforcement personnel tasked with the responsibility of processing crime scenes must possess knowledge and skills from a broad spectrum of disciplines to effectively perform their duties. They must also have a fundamental understanding of the evidence that is potentially available at a scene and the most effective methods and techniques for collecting and preserving it.



The mission of the **Forensic Sciences Program** is to provide learning opportunities to the Arkansas law enforcement community that will produce individuals confident in their ability to function as crime scene professionals. Since crime scene work requires a diverse combination of knowledge and skills, our classes and courses range from topics on general crime scene processing to more specialized topics. By providing a selection of classes, we strive to balance education with training and to present curricular content for all knowledge and skill levels.

Classes held during fiscal year 2009 included: *Basic Crime Scene Processing; Crime Scene Investigation; Death Investigations for Law Enforcement and Coroners; Bloodstain Pattern Documentation, Analysis, and Advanced Bloodstain Pattern Analysis; Crime Scene Digital Photography and Imaging; Forensic Entomology; and Crime Scene Sketching Using Crime Zone.*

During fiscal year 2009, thirteen different classes were offered through the Forensic Sciences Program. In addition to the individual classes, CJ offered Session XI of the **Crime Scene Technician Certificate Program (CSTCP)** from January through June 2009. This intensive program is available exclusively to Arkansas law enforcement personnel and is designed to assist them in effectively processing crime scenes for physical evidence. Six fundamental components of crime scene investigation are presented over a six-month period for three days each month. The topics include Crime Scene Photography; Latent Print Processing; Impression Evidence; Biological and Trace Evidence; Crime Scene Sketching, Note Taking and Report Writing; and Crime Scene Investigation. Upon successfully completing all six components, officers meet the minimum requirements necessary for application for certification as a crime scene specialist through the International Association for Identification.

Since the inception of the Crime Scene Technician Certificate Program in 1999, 218 Arkansas officers from 96 different law enforcement agencies have successfully completed the program. This program serves as the foundation for the Institute's academic certificate and degree programs in Crime Scene Investigation.

Session VI of CJl's **Advanced Crime Scene Technician Certificate Program (AdvC-STCP)** was held September through November 2008. Eleven former graduates of CSTCP participated. This program, which is offered once every two years, assists a small select group of CSTCP graduates to build on the essential crime solving skills they acquired in the CSTCP. A total of 69 Arkansas officers from 46 agencies have graduated from the Advanced Crime Scene Technician Certificate Program.

For fiscal year 2010, eleven different classes are scheduled for a total of 12 deliveries. Three classes will be delivered off-site for a total of four deliveries. Session XII of the Crime Scene Technician Certificate Program will be offered January through June 2010.

Computer Education Program

CJl's **Computer Education Program** provides opportunities for law enforcement personnel to enhance their computer technology proficiency. During fiscal year 2009, 224 law enforcement professionals from 42 different agencies participated in CJl's computer education classes.

The foundation classes delivered throughout fiscal year 2009 were *Introduction to Computers, Microsoft Word, Microsoft Excel, and Microsoft PowerPoint*. To provide more in-depth knowledge and skills, advanced courses were developed to provide opportunities to build upon the skills acquired through the foundation classes. These classes included: *Using Microsoft Word Sections, Styles, and More; Building Microsoft Word Forms & Templates; Using Microsoft Excel Database Features; and Using Microsoft PowerPoint Custom Shows & More*.

Prior to the start of classes in fiscal year 2009, CJl replaced all student and instructor computers. Improvements in both hardware and software were made. Flat screen monitors and streamlined towers replaced older, more space consuming components.



Printers were changed to ensure a commonality of printer quality and replacement items such as toner and photo paper. The network server that runs the computer lab programs was also replaced to enhance the functionality and efficiency of the student and instructor computers. Software changes included the transition to the Vista operating system and Microsoft Office 2007.

We look forward to providing computer classes to law enforcement personnel in Arkansas in fiscal year 2010. New classes to be offered include *Transitioning from Windows XP to Windows Vista, Essentials of Computer Operations*, and a two-day *Advanced Microsoft Excel Database Features* class. The foundation classes (*Microsoft Word, Microsoft Excel, and Microsoft PowerPoint*) will also be offered.

FY 2009 Overview of Forensic Sciences and Computer Education Division

Forensic Sciences Courses

- 24 classes delivered
- 469 attendees from 89 agencies

Crime Scene Technician Certificate Program (CSTCP)

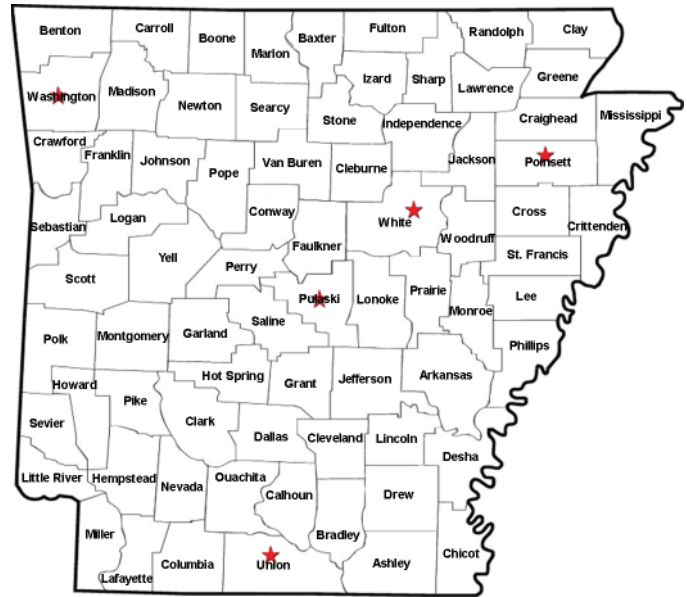
- 21 graduates
- 21 different agencies

Advanced Crime Scene Technician Certificate Program (AdvCSTCP)

- 11 graduates
- 11 different agencies

Computer Education Courses

- 19 classes delivered
- 224 attendees from 38 agencies



FY 2009 Training Locations for Forensic Sciences and Computer Education Division

- Criminal Justice Institute (Little Rock, AR)
- Trumann Police Department
- Union County Sheriff's Office (El Dorado, AR)
- Washington County Sheriff's Office (Fayetteville, AR)
- White County Sheriff's Office (Searcy, AR)

Special Programs Offered Through FSCED

The following special programs were accomplished through federal grants and special state funding.

Arkansas Methamphetamine Training Project

Illicit methamphetamine activities continue to be a concern for law enforcement and communities across Arkansas. Although Mexico continues to be the main supplier of methamphetamine to users in Arkansas, many tweakers and traffickers have found it necessary to produce the drug locally. In spite of the success of state restrictions on pseudoephedrine and ephedrine sales, the number of seized meth labs began to increase again in 2009.

Since 2002, the Criminal Justice Institute has provided education and training related to methamphetamine manufacturing, importation, trafficking and abuse through the **Arkansas Methamphetamine Training Project**. Over the past seven years, 20 different courses have been developed and delivered for law enforcement personnel in Arkansas, providing needed information on officer safety, Arkansas drug laws, clandestine laboratory identification, drug making components, and the investigation of methamphetamine-related crimes and activities.

During fiscal year 2009, a total of 830 criminal justice professionals attended methamphetamine related classes. The courses delivered include: *Clan Lab Field Sampling and Evidence Preparation; Undercover Investigations; Basic Digital Photography; Outlaw Motorcycle Gangs; Advanced Narcotics Investigations; Using Forensic Light Sources; Mexican Drug Traffickers and the Spiritual World; Latent Prints; Consensual Encounters; Managing Drug Investigations; and Meth Awareness, Safety, and Identification for Parole and Probation*. To provide agency personnel access to these training opportunities, they were delivered in 10 different locations across the state. Since October 2002, the Arkansas Methamphetamine Training Project has provided training to 5,738 criminal justice professionals.

LRPD Project

In 2009, the Criminal Justice Institute partnered with the Little Rock Police Department to provide training on methamphetamine-related topics for Pulaski County law enforcement personnel. During the latter part of fiscal year 2009, CJI provided one course, *Basic Methamphetamine Investigations*.

Narcotics Officer Certificate Program

Illegal drug investigations require narcotics officers to interact in two very different environments. On one hand, they must abide by current laws and their oaths as law enforcement officers; on the other, they must interact with individuals and groups that engage in the manufacture, trafficking, use and abuse of illegal drugs. To assist narcotics officers in preparing for the nature of their work, specialized education and training is needed.

In January 2006, the Criminal Justice Institute implemented the **Narcotics Officer Certificate Program** (NOCP) to provide law enforcement officers with the fundamental knowledge and skills to conduct effective drug investigations. This program consists of a 3-day class once a month for 5 consecutive months. The topics presented cover a spectrum of subjects and include: Arkansas Drug Laws, Warrants & Affidavits, Gangs, Money Management, and Managing Informants & Cooperative Witnesses.

During fiscal year 2009, two sessions of the Narcotics Officer Certificate Program were held. Session VI, delivered July through November 2008, was delivered at the University of Arkansas in Monticello; Session VII was delivered January through May 2009 at the Rogers Police Department. A total of 44 officers representing 32 different law enforcement agencies graduated from Sessions VI and VII.

Since January 2006, 138 law enforcement officers representing 97 law enforcement agencies have completed the Narcotics Officer Certificate Program. The Criminal Justice Institute plans to deliver Session VIII and IX of NOCP during fiscal year 2010. Session VIII will be delivered at the Searcy Police Department (July through November 2009), and Session IX will be held at the University of Arkansas Community College at Hope (January through May 2010).

The Drug Endangered Children Initiative

Each year the health, welfare and future of hundreds, if not thousands, of Arkansas's children are jeopardized by caregivers who use, distribute or produce illicit drugs. While law enforcement, social services, medical, judicial and educational professionals are committed to assisting the children affected by illicit drug activities, there is an absence of multidisciplinary strategies for the comprehensive identification and treatment of drug endangered children and their families.

In May 2005, the Criminal Justice Institute facilitated the formation of the Arkansas Alliance for Drug Endangered Children. With Community Oriented Policing Services (COPS) funding, the Institute has delivered education and training that is assisting law enforcement, social service and judicial professionals in six judicial districts with high methamphetamine abuse rates to identify and rescue the greatest number of endangered children.

The Drug Endangered Children (DEC) programs offered through the Criminal Justice Institute and Arkansas Alliance for Drug Endangered Children will benefit hundreds of children and families in our state who are impacted by drug abuse each year. Helping drug affected children and their families break the cycle of child and drug abuse will contribute to enhancing the quality of life and economic future in local communities across the State.

CJI held two Drug Endangered Children Focus Groups and two Comprehensive Identification Workshops during fiscal year 2009. A total number of 41 law enforcement and social service professionals attended these programs.

Through Community Oriented Policing Services funding, several additional judicial districts will receive comprehensive identification training in the 2010 fiscal year.

Law Enforcement Management Program

The primary mission of CJ's **Law Enforcement Management Program** is to enhance the knowledge, skills, and abilities of Arkansas law enforcement professionals by providing leadership, management, and professional development courses customized to meet the dynamic and unique challenges of law enforcement across the State.

The Institute provides courses each year that offer law enforcement personnel the opportunity to become more effective supervisors, managers, and leaders. Course offerings emphasize enhancing one's ability to better supervise or manage an agency, enhancing interaction with citizens and fellow workers, and developing skills that benefit the law enforcement profession. A sampling of the law enforcement management topics addressed through the Institute in FY 2009

includes *Civil Liability, Background Investigations, Managing Informants and Cooperative Witnesses, Use of Force, Crime Prevention, Courtroom Testimony, Conflict Resolution, Internal Affairs, Patrol Response to Active Shooter Incidents and Warrantless Search and Seizures.*

In addition to its regular course offerings, the Institute presents special programs to meet the changing needs of Arkansas law enforcement. In FY 2009, the Institute was pleased to host courses such as *Officer Safety and Communication Spanish, Policing People with Mental Disorders, Domestic Violence, Crisis Negotiations, Instructor Development, and The Bulletproof Mind.*

The Institute offers two distinguished programs designed to enhance the leadership and management capabilities of law enforcement executives and supervisors—ARKANSAS LEADER and the School of Law Enforcement Supervision. Arkansas Leader is offered once a year, and the School of Law Enforcement Supervision is offered twice a year.

ARKANSAS LEADER

ARKANSAS LEADER was designed to enhance executive education and training for Arkansas law enforcement leaders and to equip these professionals with the skills they need to accomplish the goals and aims of their law enforcement agencies. This program emphasizes leadership, education, advancement of the law enforcement profession, development of the individual and agency, enthusiasm in the work place, and research on criminal justice issues. Nationally recognized and renowned speakers are selected to provide law enforcement executives with information about practical procedures for managing their agency, the latest trends, technology and problems impacting our society, as well as the opportunity to network and share common and unique experiences.



ARKANSAS LEADER, which is co-sponsored by the Criminal Justice Institute and the Federal Bureau of Investigation (FBI), has been designated a Command College of the FBI. Currently, there are only 16 Command Colleges throughout the United States.

Since 2001, 270 law enforcement leaders representing more than 155 different agencies have completed this distinguished program. Thirty (30) law enforcement leaders from 24 different agencies completed this program in 2009.

School of Law Enforcement Supervision (SLES)

CJI's School of Law Enforcement Supervision

(SLES) is a mid-level management school designed specifically for first and second line supervisors. Consisting of 140 hours of classroom instruction, the program covers major aspects of police supervision, including organizational theory, organizational design, decision making, legal issues in policy development, interpersonal and organizational communications, human resource management, media relations, and organizational change. SLES is the capstone course of the Law Enforcement Administration certificate and associate of applied science degree program offered through collaboration between 19 Arkansas colleges and universities and the Institute.

Students are required to successfully complete a written examination at the conclusion of each week of the course. In addition, this course requires the student to make oral presentations and prepare a research paper on a topic relevant to law enforcement supervision. The Criminal Justice Institute provides free lodging accommodations for participants who live more than 50 miles outside of the metropolitan Little Rock area.

In FY 2009, 53 law enforcement professionals representing 32 different agencies successfully completed SLES.



FY 2009 Overview of Law Enforcement Management Programs

Law Enforcement Management Courses

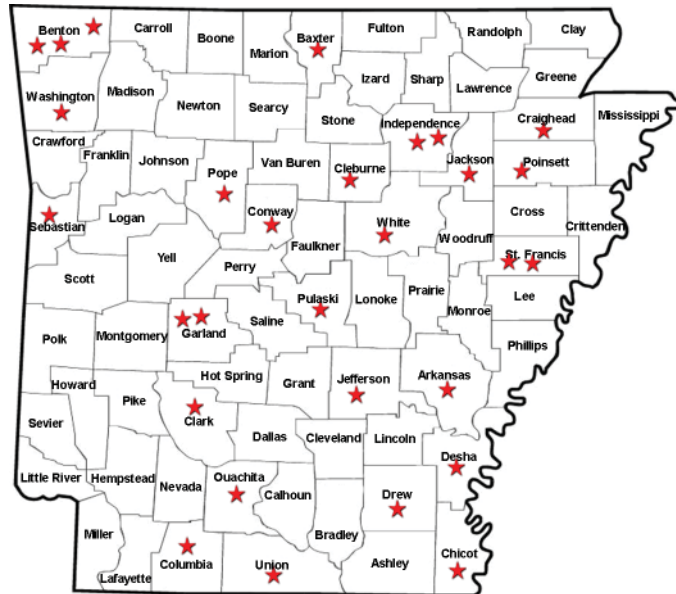
- 60 classes delivered
- 1,405 attendees from 165 agencies

School of Law Enforcement Supervision

- 2 sessions delivered
- 53 attendees from 32 agencies

Arkansas Leader Program

- 1 session delivered
- 30 attendees from 24 agencies



FY 2009 Training Locations for Law Enforcement Management Programs

- Arkadelphia Police Department
- Arkansas State University—Heber Springs
- Arkansas State University—Jonesboro
- Arkansas State University—Newport
- Bentonville Police Department
- Camden Police Department
- Criminal Justice Institute (Little Rock, AR)
- Dumas Police Department
- El Dorado Police Department
- Forrest City Police Department
- Fort Smith Police Department
- Garland County Sheriff's Office (Hot Springs, AR)
- Hot Springs Police Department
- Independence County Sheriff's Office
- Lake Village Police Department

- Madison Police Department
- Mountain Home Police Department
- Northwest Arkansas Community College
- Phillips Community College of the UA (DeWitt, AR)
- Pine Bluff Police Department
- Rogers Police Department
- Russellville Police Department
- Searcy Police Department
- Southern Arkansas University at Magnolia
- Trumann Police Department
- University of Arkansas at Monticello
- UA Community College at Batesville
- UA Community College at Morrilton
- Washington County Sheriff's Office (Fayetteville, AR)

Traffic Safety Programs

Traffic Safety Law Enforcement and Prosecutor Training Project

The Arkansas State Police Highway Safety Office provides grant funds from the National Highway Traffic Safety Administration to support the Criminal Justice Institute's **Traffic Safety Law Enforcement and Prosecutor Training** Project, the central source of nationally recognized traffic safety certification courses for Arkansas law enforcement. Programs include *DWI Detection and Standardized Field Sobriety Testing*;



Field Sobriety Testing Refresher; *Traffic Occupant Protection Strategies*; *Drug Recognition Expert*; *Drugged Driving*; *Standardized Field Sobriety Testing Instructor Development*; and *Drug Recognition Expert Instructor Development*. In FY 2009, the project hosted more than 600 Drug Recognition Experts (DREs) from the United States, Canada and Europe at the International Association of Chiefs of Police Training Conference on Drugs, Alcohol and Impaired Driving at the Peabody Hotel in Little Rock.

Law Enforcement Liaison Project

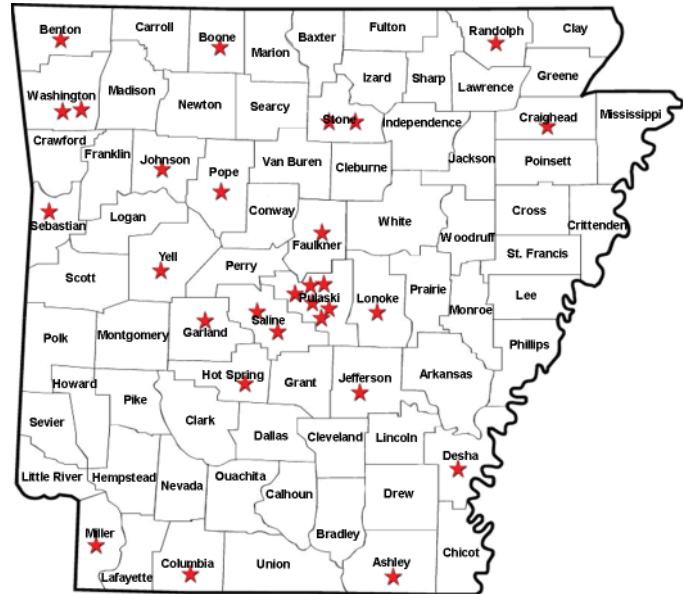
The Arkansas State Police Highway Safety Office also provides grant funds from the National Highway Traffic Safety Administration to support the Criminal Justice Institute's **Law Enforcement Liaison Project**. One facet of this program is to provide a law enforcement liaison who promotes the year-round participation of Arkansas law enforcement agencies in Selective Traffic Enforcement Programs (STEP) and non-STEP programs. An incentive awards program for law enforcement agencies that do not have a STEP grant was developed to stimulate participation of smaller agencies in Click it or Ticket (CIOT) and Drunk Driving Over the Limit, Under Arrest (OLUA) programs. In the 2009 CIOT and OLUA campaigns, 173 agencies participated. This represents an increase of 78 agencies from previous years.

In addition, the Law Enforcement Liaison conducts annual regional occupant protection/ impaired driving conferences. These conferences promote increased enforcement of impaired driving, seat belt and child restraint laws, as well as promote participation in state and national traffic enforcement campaigns. In FY 2009, three law enforcement summits were conducted, one in partnership with MADD, one at the Arkansas Sheriffs' Association Conference in Hot Springs, and one at the Arkansas Municipal Police Association Conference in Texarkana.

FY 2009 Overview of Traffic Safety Programs

Traffic Safety Program

- 49 classes delivered
- 897 attendees from 165 agencies



FY 2009 Locations for Traffic Safety Programs

- | | |
|--|--|
| Arkansas Game and Fish Commission (Mayflower, AR) | Hot Springs Police Department |
| Arkansas Highway Police Headquarters (Little Rock, AR) | Lacrosse Hotel (Texarkana, AR) |
| Arkansas State University at Jonesboro | Little Rock Police Department |
| Benton Police Department | McGehee Police Department |
| Bentonville Police Department | Mountain View Police Department |
| Black River Technical College (Pocahontas, AR) | Northwest Arkansas Law Enforcement Training Academy (Springdale, AR) |
| Bryant Police Department | Ozark Folk Center (Mountain View, AR) |
| Clarksville Police Department | Pine Bluff Regional Park |
| Criminal Justice Institute (Little Rock, AR) | Russellville Police Department |
| Crossett Police Department | Sherwood Police Department |
| Dardanelle Police Department | Southern Arkansas University at Magnolia |
| Fort Smith Police Department | Springdale Police Department |
| Harrison Police Department | University of Arkansas at Little Rock |
| Holiday Inn Presidential Conference Center (Little Rock, AR) | Ward Police Department |
| Hot Spring County Sheriff's Office | |

Safe Schools Initiative Division (SSID)

The Criminal Justice Institute's Safe Schools Initiative Division (CJI/SSID) was established to provide education, training, resources, and technical assistance to all professionals working in school safety. The division's aim is to aid in creating and maintaining a safe learning environment.

Arkansas School Resource Officer Program

Safety in schools remains a top issue for law enforcement, educators, parents, and students. Students can not academically achieve in an environment that is threatening and volatile. As such, school officials and law enforcement agencies are advocating effective school resource officer (SRO) programs as a way of maintaining safe learning environments.

Law enforcement officers working in schools need a number of skills that are very different than those required for patrol duty. Through a grant from the U.S. Department of Justice, Office of Community-Oriented Policing Service (COPS), CJI/SSID launched the Arkansas School Resource Officer Program in January 2009. This program allows CJI to provide a uniform SRO program to help increase the knowledge and skill sets of law enforcement officers working in a school setting. The second component of the program will be to establish an SRO program manual that will serve as a guide for local law enforcement agencies and schools when implementing their SRO programs.

School Resource Officer Task Force

To assist in these initiatives, an SRO Task Force was established to provide guidance in the development of curricula designed specifically for law enforcement officers working on a school campus. Members of the SRO Task Force are experienced SROs and subject matter experts, and include representatives from the Arkansas Association of Chiefs of Police and the Arkansas Sheriffs' Association, the Arkansas Safe Schools Association, and the Attorney General's Office as well as school administrators. Many good ideas and recommendations were offered from the task force members. CJI will continue to seek the input of task force members throughout the project.

Other milestones achieved through the SRO Program during FY09 include the following:

- Surveyed more than 400 law enforcement agencies in Arkansas to determine if the agencies had SROs
- Updated and distributed the *Arkansas SRO Directory*
- Conducted the Basic SRO Training class for 52 SROs and their school administrators
- Conducted the Intermediate SRO Training class for 32 SROs
- Co-sponsored the **4th Annual Arkansas Safe Schools Conference** with the Arkansas Department of Education, Office of Safe and Drug Free Schools, and the Arkansas Safe Schools Association. A total of 190 participants were in attendance.

School Safety Classes and Anti-Bullying Presentations

Since January 2009, CJI/SSID has offered four classes for a total of 159 SROs, school security officers, school administrators, and juvenile court personnel: *School Site Assessment*, *Drug Impairment Training for Education Professionals*, *Basic SRO*, and *Intermediate SRO*. Project staff also made anti-bullying presentations to a total of 518 attendees at four locations: Balewood Elementary, Glenview Elementary, Joe T. Robinson High School, and the Argenta Community Development Corporation.

Dropout Prevention Resource Database and Toolkit Project

The **Dropout Prevention Resource Database and Toolkit Project**, funded by the Winthrop Rockefeller Foundation, is a resource designed to assist Arkansas schools and community groups in finding programs and strategies to assist in preventing students from dropping out of school. The project's slogan is Staying Power – Helping Students Reach Graduation.

This web-based resource features a database of 100 evidence-based model prevention and intervention programs with from across the nation. The database contains comprehensive information about each program, including program descriptions, key outcomes, key strategies, risk factors, targeted grades, resources needed, time required, current contact information and cost. Also included in this web-base resource is a toolkit which contains easy-to-read fact sheets addressing the awareness, impact, and solutions for dropout issues. All of this information can be found on the CJI/SSID's website at www.arsafeschools.com.

This project has been the catalyst for initiating awareness of Arkansas's school dropout problem. CJI/SSID has been proactive in promoting the need for improving graduation rates statewide. In FY09, project staff delivered Staying Power presentations and participated in 11 statewide conference exhibits where the audiences were primarily school personnel. Also, project staff offered consultation and training to nine schools that piloted a dropout prevention program found in the Dropout Prevention Resource Database. Each pilot school has elected to continue the programs implemented.

Some project accomplishments achieved during FY09 include:

- **Conducted an analysis of Arkansas's graduation and dropout rates**
In 2006, the results indicated an overall 11% decrease in the number of students graduating in 2007. Specifically, in school year 2006 Arkansas's graduation rate was 76% and in 2007 the graduation rate is 68.2%.
- **Identified 16 school districts with the greatest graduation rate issues**
- **Facilitated a statewide dropout prevention summit**
- **Developed and delivered training to 14 local schools and community groups on how to produce local summits**
- **Developed and delivered webinar training to eight school districts on how to conduct action planning**
- **Attended and participated in eight local summits**
- **Served on Little Rock School District's Local Summit Planning Group**

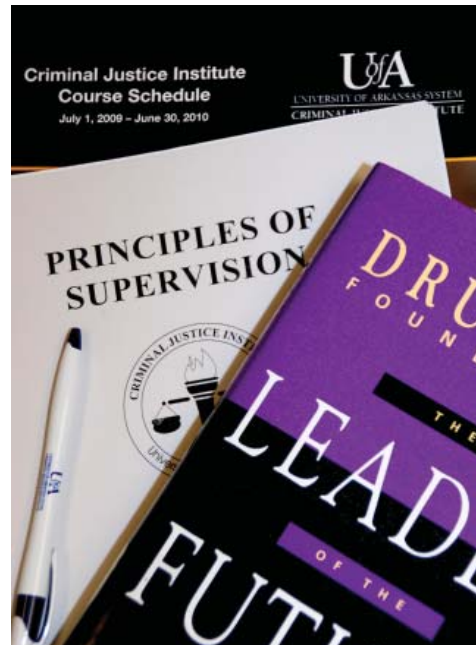
Library Services

Library Services provides research and reference materials to Arkansas law enforcement practitioners who need information on criminal justice-related subjects. The Library houses a collection of more than 4,000 books and journals and more than 800 videos, DVDs, CDs and audio tapes—one of the most comprehensive collections of law enforcement resources in the State. These materials can be utilized by CJI staff and law enforcement agencies across the state for in-house training, research, and professional development.

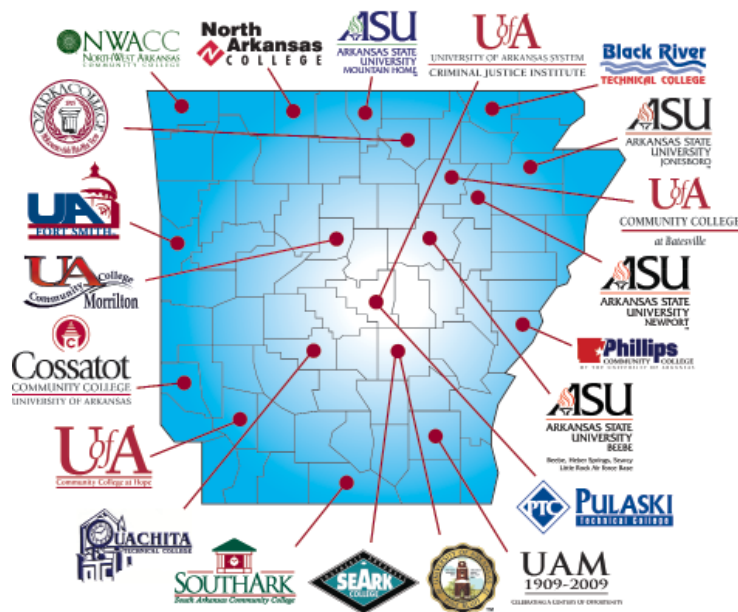
Books, DVDs, and videos are loaned for a two-week period and can be renewed by phone or email. For those who cannot visit the library in person, items can be mailed. Such requests can be made by phone or email with the understanding that the requesting individual is responsible only for the return postage.

In addition to materials available for loan, Library Services offers a variety of free resource materials for Arkansas law enforcement. These materials include informational pamphlets, CDs, DVDs, and books.

Selections for the library are based on their relevance to the law enforcement community and by the stated interest of subjects and issues by law enforcement personnel and CJI staff.



Higher Education Programs



The Criminal Justice Institute is collaborating with colleges and universities across the State to expand higher education opportunities for Arkansas law enforcement personnel. Through two unique programs—**Crime Scene Investigation** and **Law Enforcement Administration**—law enforcement personnel can now earn Certificates of Proficiency, Technical Certificates, and Associate of Applied Science Degrees in fields of study specific to the law enforcement profession.

Program Requirements

Both programs of study, which are the only programs of this kind in the State, are available exclusively to Arkansas law enforcement personnel who are actively employed within a law enforcement agency. To successfully complete a program, participants are required to take special courses through the Criminal Justice Institute along with general education courses from the certificate and degree awarding colleges and universities.

Although students are required to pay all tuition and fees of the college or university they attend, courses completed at the Institute are provided free of charge to Arkansas law enforcement personnel, allowing them to complete certificate and degree programs at a fraction of the normal cost. Financial aid and scholarship opportunities, including pell grants, student loans, and workforce improvement grants, can be used to further reduce the costs of this unique educational opportunity.

In June 2009, the Criminal Justice Institute initiated an aggressive marketing campaign to enhance the number of officers and communities that benefit from this extraordinary opportunity. In a press conference held on June 16, 2009, Governor Mike Beebe officially announced the availability of the newly revised programs. Since program inception, 103 officers from across the State have enrolled in at least one of these programs. Given the implementation of enhanced marketing strategies, it is anticipated that the number of officers benefiting from this unique educational opportunity will increase significantly in the 2010 fiscal year.

National Center for Rural Law Enforcement

Arkansas and Nationwide Grants

Limited resources, geographic barriers, and non-traditional crime trends can severely impair the ability of rural law enforcement agencies to effectively combat crime in their communities. To ensure they can meet the challenge of law enforcement in the 21st Century, rural executives are increasingly seeking opportunities to provide more education and training for their staff and to maximize their effectiveness through new technology.

The **National Center for Rural Law Enforcement (NCRLE)**, a division of the Criminal Justice Institute, University of Arkansas System, is a university-based organization committed to helping rural law enforcement agencies meet this challenge. The NCRLE provides education and training, research, and technical assistance to rural and tribal law enforcement agencies throughout the nation. All activities of the NCRLE are supported through the acquisition of grant funding and cooperative agreements.

The following pages offer a brief summary of the projects currently underway at the NCRLE, including:

- **Rural Executive Management Institute**
- **Sexual Assault Training for Rural Law Enforcement**
- **The Cyberterrorism Defense Initiative**
- **Criminal Data Collection and Information Sharing Training for Tribes**
- **Tribal Criminal History Records Improvement Project**

Rural Executive Management Institute

In October 2008, the National Center for Rural Law Enforcement (NCRLE) received a grant award from the U.S. Department of Justice, Bureau of Justice Assistance for the **Rural Executive Management Institute (REMI)**.



The NCRLE's Rural Executive Management Institute (REMI) is a four-day training program created exclusively for rural law enforcement agency heads.

The training program is available in locations throughout the United States. Participants receive up-to-date information on key issues in rural law enforcement management and also have the unique opportunity to interact with peers from neighboring states. To expand the opportunity for rural executives to attend this training, lodging, meals, and reimbursable travel costs related to the training will be paid for by the National Center for Rural Law Enforcement through the grant.

Classes are comprised of sheriffs whose county populations are 50,000 or below and chiefs of police whose city populations are 25,000 or below. Instruction is provided by experts who are renowned in their field in topics such as rural law enforcement leadership, local budgets, grant writing, media relations, ethnic, communication, and future in law enforcement.

Upon graduation, participants are invited to join the REMI Internet forum. The forum is designed to promote continued communication among graduates as well as provide information on current developments and trends in rural law enforcement.

In FY 2009, the project staff finalized training topics and revised the Rural Executive Management Institute's (REMI) curriculum. The initial revisions and updates to the curriculum were made based on the results of an analysis of previous participant evaluations and a needs assessment.

The revised curriculum was piloted with rural chiefs and sheriffs from 10 states. Since the final revisions, the new 32-hour curriculum was presented in Reno, NV to a total of 29 rural chiefs and sheriffs from 12 states and one tribal agency.

Sexual Assault Training for Rural Law Enforcement

The **Sexual Assault Training for Rural Law Enforcement** project has been funded since 1999 by the Office on Violence Against Women (OWW), U.S. Department of Justice (USDOJ). The original project developed and delivered a sexual assault curriculum to law enforcement executives in rural areas representing agencies nationwide. During the delivery of the management sessions, participants expressed their desire to also have a curriculum to assist their investigators.

Since 2002, the Institute has delivered both the management and investigation curriculum to rural law enforcement executives and investigators. The two-day management curriculum provides rural law enforcement executives with the knowledge, skills, and resources for establishing a victim-centered response from their agency personnel. Law enforcement executives are updated on model policies and procedures, community response teams, advances in forensics and equipment, and evidence collection techniques to ensure executives know what to expect from their investigators.

The three and a half day curriculum for investigators provides a roadmap to ensure that each step in the investigative process is thoroughly conducted. Other topics such as dynamics of sexual assault, medical forensic examination, forensic laboratory, and the survivor's perspective are presented to provide a well rounded knowledge base for investigators as they work sexual assault cases. Topics in the curriculum are presented by experts in their particular field. The officers are provided with practical techniques and strategies for investigating stranger and non-stranger assaults.

During FY 2009, pilot sessions of each curriculum were held at the Criminal Justice Institute to test the content and timing of instructor presentations and to solicit feedback from the law enforcement participants. As a result of the feedback received, facilitator guides and presentations were adjusted and the participant guides were updated to reflect the curricular modifications.

As per project objectives, training sites were selected and scheduled for training delivery outside the State of Arkansas. Sites included: Oskaloosa, Iowa; LaGrange, Kentucky; and Fort Lupton, Colorado. Between October 2008 and June 2009, two deliveries of the management curriculum and three deliveries of the investigators' curriculum were completed. A total of 139 criminal justice professionals attended the pilot and training sessions, and these professionals represented 68 different agencies.

The Cyberterrorism Defense Initiative

The **Cyberterrorism Defense Initiative (CDI)** provides comprehensive, transferable, and no-cost cyberterrorism training to individuals working within our Nation's critical infrastructures. This includes, but is not limited to, public safety, public utilities, health care providers, colleges or universities, state and local governments, and personnel involved in homeland security and domestic preparedness nationwide.



CDI is composed of four courses. Each course is four-and-a-half days long. CDI staff travel to areas of critical need throughout the country and provide onsite training using our mobile computer laboratory. All CDI classes utilize a blended-learning approach: classes combine instructor-led lecture, instructor-participant interaction, and hands-on exercises via cyberattack lab exercises and simulations.

Course participants choose a class based upon their technical needs. CDI training teaches technical personnel how to maximize critical networks and information systems security, and to respond to cyberterrorism incidents.

The two main CDI courses focus on combating cyberterrorism: *Comprehensive Cyberterrorism Defense (CCD)* and *The Cyberterrorism First Responder (CFR)*. Two other courses were drawn from NCRLE's previous, highly successful SENTINEL program: *Cybersecurity: Prevention, Deterrence, and Recovery (PDR)*, and *Cybersecurity: Incident Handling and Response (IHR)*. SENTINEL classes are provided upon special request and as needed. All of the courses, except for CFR, are certified by the U.S. Department of Homeland Security. Currently, CFR is under development.

NCRLE has delivered CDI and SENTINEL courses since 2005. From January 2009 to June 2009, CDI staff delivered a total of nineteen courses at ten different locations nationwide. 413 participants were trained.

CDI and its courses were developed under a cooperative agreement from the U.S. Department of Homeland Security/FEMA, Training and Exercises Integration/ Training Operations. For more information about CDI, visit the website at www.cyberterrorismcenter.org.

Criminal Data Collection and Information Sharing Training for Tribes (CDCISTT)

The **Criminal Data Collection and Information Sharing Training for Tribes (CDCISTT)** program is a free training and resource center for Tribal law enforcement agencies nationwide. Our training teaches Tribal agencies the techniques to begin reporting and sharing criminal data with local, state, and Federal agencies via the Uniform Crime Reporting (UCR) and National Incident Based Response Systems (NIBRS).

CDCISTT is housed at the Tribal Justice Information Sharing System (TJISS) website at www.tjiss.net. The website is free to all Tribal agencies, but requires Tribes to register for access. Within the website, Tribes will have full access to various training materials and resources. These resources aid in the setting up a criminal data reporting workstation. The website also includes links to each state's repository and a list of vendors of record management systems.

The *Tribal Criminal Data Reporting* manual is already available on the TJISS website. This handbook is a complete, step-by-step guide for Tribal law enforcement agencies considering or implementing a criminal data reporting system. The manual offers information about criminal data reporting, from the history to the implementation. It then provides clear, simple instructions on how to institute such a system in a Tribal agency. The handbook addresses possibly Tribal agency concerns. And, it reveals the positive benefits a criminal data system can provide.

Also, Tribes can download the *Technical Self-Assessment Questionnaire* from the website. The questionnaire is designed specifically for Tribal agencies. It is a tool they can use to evaluate, administer, plan, and implement their information technology programs and resources.

Currently, CDCISTT is developing a free DVD video tutorial. This video helps to further establish a Tribes criminal reporting system. Tribes can order the DVD or watch it online at the website www.tjiss.net.

CDCISTT provides free technical support through our Toll-free Help Desk at 1-877-47-TJISS. If a Tribal agency has any questions regarding setup or maintaining a criminal data reporting account, the agency can contact CDCISTT and let one of our experienced staff members help.

CDCISTT and TJISS were developed and are administered by the Criminal Justice Institute (CJI), University of Arkansas System. CDCISST is funded by a grant from the Bureau of Justice Assistance, Office of Justice Programs, U.S. Department of Justice. For more information about CDCISTT, visit the website at www.tjiss.net.

Tribal Criminal History Records Improvement Project (TCHRIP)

The **Tribal Criminal History Records Improvement Project's (TCHRIP)** goal will be to equip the Seneca-Cayuga Tribe of the Northeastern Region of Oklahoma with the ability to electronically collect and store data associated with its judicial, law enforcement, and human services divisions. This network will allow a secured flow of both criminal and non-criminal data within the Tribe and with other local, state, and Federal agencies. As part of the project's deliverables, within the offices of the Seneca- Cayuga Department of Public Safety, NCRLE will install AFIS/Livescan workstation, servers, and software.

In November 2008, NCRLE performed an initial onsite visit to meet with Tribal members and discuss grant deliverables and Tribal technology needs. In December 2008, NCRLE performed a three-day technical assessment of the Tribal infrastructure. A thorough review of each departments needs was completed and an initial equipment needs list was prepared. By March 2009, NCRLE had completed follow-ups with the Tribe, AFIS administrators, and state representatives. NCRLE also located vendors for fiber optic installation and AFIS technology. By June 2009, all the necessary equipment – hardware and software – was purchased, and one mile of fiber optic cable was installed.

Currently, NCLRE is working on the final installation of the AFIS system. NCRLE will make at least one more visit to the Tribe to conduct a mini-assessment to ensure all aspects of the grant have been completed and to re-evaluate the greatest areas of need for each department. To ensure that the tribe is self-sufficient, NCRLE provides vendor-organized and supplemental training as needed. Additionally, NCRLE staff can work with Tribal personnel to provide hands-on training on network administration and maintenance needs. This training ensures that equipment and systems are adequately maintained and upgraded. The technical support NCRLE offers continues to help sustain functionality well beyond the life of the grant.

After final training is completed, NCRLE and the Seneca-Cayuga Tribe will partner with the Oklahoma State Bureau of Investigation (OSBI) to begin electronic sharing of criminal information statewide. The Seneca-Cayuga Tribe will be the first Tribe in the state of Oklahoma to connect with the OSBI. This connection will allow the Tribe to share their collected data and receive data from other local, state, and national systems.

TCHRIP is funded by a Cooperative Agreement award from the U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Statistics.