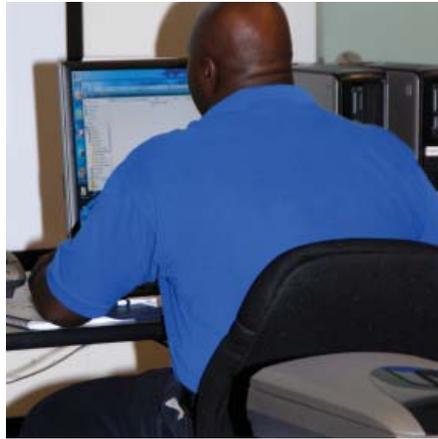
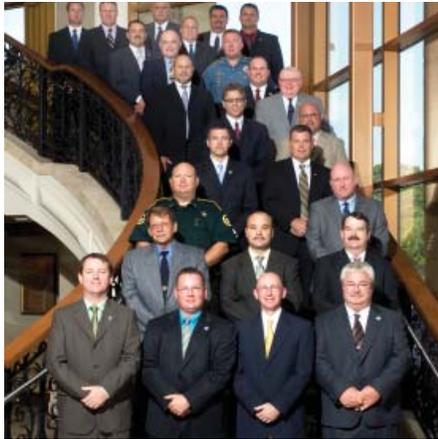




UNIVERSITY OF ARKANSAS SYSTEM  

---

CRIMINAL JUSTICE INSTITUTE



Criminal Justice Institute  
University of Arkansas System

# Annual Report FY 2010

# Table of Contents

<b>Director's Letter .....</b>	<b>3</b>
<b>Who We Are .....</b>	<b>4</b>
Mission Statement	
Institutional Goal	
Programs and Services	
CJI Advisory Board	
<b>FY 2010 Funding Overview .....</b>	<b>6</b>
<b>CJI Education and Training Center.....</b>	<b>7</b>
Forensic Sciences and Computer Education Division	
Law Enforcement Management Division	
Safe School Initiatives Division	
Traffic Safety Program	
<b>Library Services.....</b>	<b>24</b>
<b>National Center for Rural Law Enforcement.....</b>	<b>25</b>
NCRLE Advisory Board	
Rural Executive Management Institute	
Sexual Assault Training for Rural Law Enforcement	
The Cyberterrorism Defense Initiative	
Criminal Data Collection and Information Sharing Training for Tribes	
Tribal Criminal History Records Improvement Project	

# Director's Letter

Dear Friends,

I am pleased to present the Criminal Justice Institute's *Fiscal Year 2010 Annual Report*. We had a phenomenal year with more than 4,500 Arkansas law enforcement professionals attending CJI programs at our Little Rock facility and 64 additional training sites throughout the state.

The Institute offered a variety of new programs for Arkansas law enforcement in Fiscal Year 2010, including *Active Shooter/Rapid Response Training*, *Advanced Defensive Tactics/Personal Safety*, *Officer Involved Shootings and Use of Lethal Force by Police Officers*, *Transitioning from Windows XP to Windows Vista*, and *Update on Arkansas Legal Decisions*. The Institute also re-introduced two popular forensic science classes—*Recovery of Human Remains* and *Crime Scene Reconstruction and Interpretation*.



During the year, we were pleased to partner with several government agencies, community entities and law enforcement organizations across the state to expand education and training opportunities for Arkansas officers. Our Safe Schools Initiative Division co-hosted the fifth annual **Arkansas Safe Schools Conference** with the Arkansas Safe Schools Association and the Arkansas Department of Education. Attendance for this conference exceeded past years, with more than 250 participants including law enforcement professionals, educators, school security officers, juvenile court professionals, and community-based service providers.

With the passage of Act 33—*Arkansas's Act concerning Aggravated Cruelty to Dogs, Cats and Horses and Related Offenses and Concerning Animal Management*—the Institute worked with the Attorney General's Office to provide introductory training to Arkansas law enforcement officers. The Institute also continued its partnership with the Little Rock Police Department by providing training on methamphetamine-related topics for Pulaski County law enforcement personnel.

In fiscal year 2011, we look forward to continuing our efforts to provide Arkansas law enforcement with the education and resources they need to be the very best in their communities.

As always, if you have questions or suggestions about CJI programs, please feel free to contact us at 501-570-8000 or 800-635-6310. We look forward to another great year!

Sincerely,

A handwritten signature in cursive script that reads "Cheryl P. May".

Dr. Cheryl P. May  
Director

# Who We Are

## Mission Statement

The mission of the Criminal Justice Institute (CJI), a division of the University of Arkansas System, is to enhance the level of professionalism and technical effectiveness of Arkansas's law enforcement community by offering continuing education and related resources in the fields of management, forensic sciences, computer applications, and other specialized areas of criminal justice. CJI is committed to continuing and strengthening collaborative efforts with other higher education institutions for the benefit of Arkansas law enforcement personnel and the communities they serve and protect.



## Institutional Goal

To achieve its mission, CJI designs, enhances, and implements curricula that focus on management, forensic sciences, computer applications, traffic safety, school safety, drug abatement initiatives, and other specialized areas of law enforcement that meet the unique and dynamic challenges of Arkansas law enforcement professionals. CJI is responsive to the technical and information support needs of this vitally important group.

## Programs and Services

Through the delivery of advanced programs, resources, and services for criminal justice agencies throughout the State, the Criminal Justice Institute is committed to assisting all law enforcement personnel in cultivating a strong sense of professionalism and ethics within their agencies. The cultivation of these attributes ultimately allows law enforcement personnel to function at a higher level of competency and awareness, thereby enhancing the quality of life for all Arkansans. The Institute offers:

- **Quality law enforcement education and training**—free of charge and at accessible locations
- **Instruction from criminal justice professionals** who are renowned experts in their field
- **Opportunities to complete higher education certificates and degrees** in Crime Scene Investigation and Law Enforcement Administration
- **Educational resources** to assist in law enforcement research and continued professional development
- **Access, training, and technical assistance** in new law enforcement technologies
- **Free publications** designed to keep law enforcement personnel aware of the latest news, management trends, and legal decisions in the Arkansas criminal justice community

# CJI Advisory Board

**Mr. Chuck Lange, Chairman**

Executive Director  
Arkansas Sheriffs' Association  
Representing:  
Arkansas Sheriffs' Association

**Chief Gary Sipes, Vice-Chairman**

Jacksonville Police Department  
Representing:  
Arkansas Association of Chiefs of Police

**Chief James Allen**

Bentonville Police Department  
Representing:  
Arkansas Association of Chiefs of Police

**Lieutenant Doug Avery**

Texarkana Police Department  
Representing:  
Arkansas Municipal Police Association

**Dr. Willie Hardin**

Associate Vice President  
for Academic Development  
University of Central Arkansas  
Representing:  
Higher Education Program

**Chief Larry James**

University of Central Arkansas Police Department  
Representing:  
Arkansas Association of Chiefs of Police

**Dr. Jack Lassiter**

Chancellor  
University of Arkansas at Monticello  
Representing:  
Higher Education Program

**Sheriff David Lucas**

Jackson County Sheriff's Office  
Representing:  
Arkansas Sheriffs' Association

**Dr. Cheryl P. May**

Director  
Criminal Justice Institute

**Ms. Valerie Parlave**

Special Agent in Charge  
Federal Bureau of Investigation  
Representing:  
Federal Bureau of Investigation

**Ms. Melissa Rust**

Official Representative of  
President of UA System

**Lieutenant Kevin Sanders**

Texarkana Police Department  
Representing:  
Arkansas Municipal Police Association

**Sheriff Larry Sanders**

Garland County Sheriff's Office  
Representing:  
Arkansas Sheriffs' Association

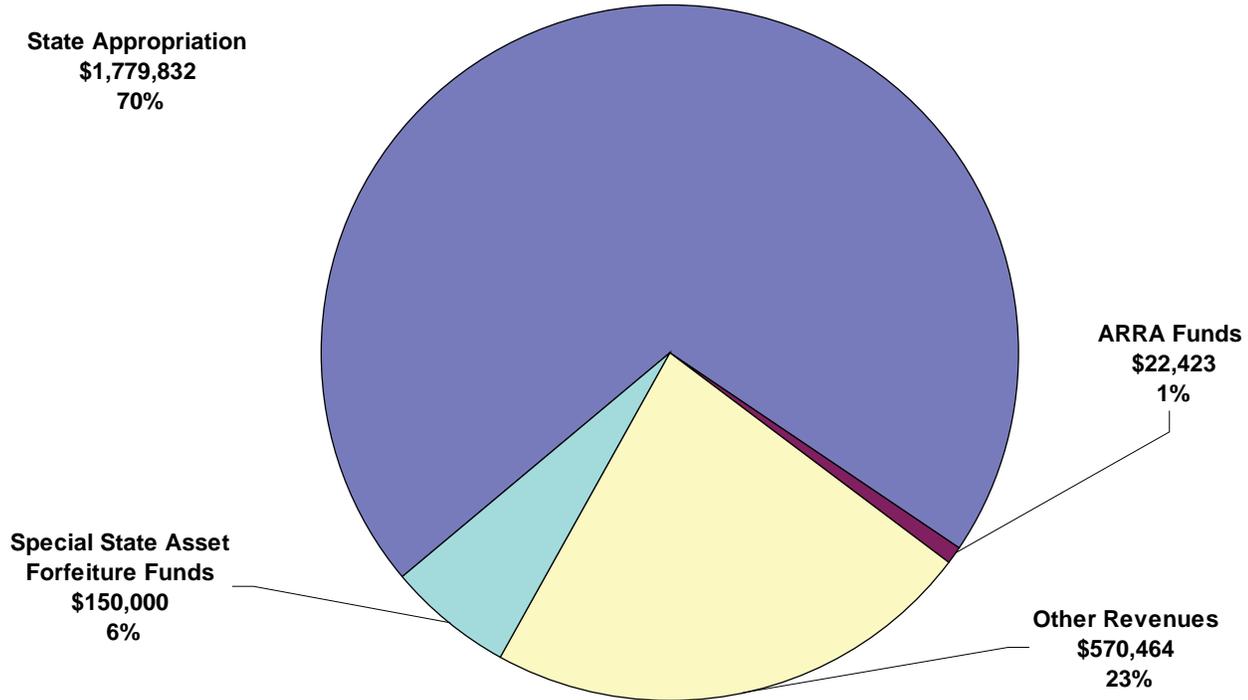
**Major Kathy Sparks**

Director of Legislative and  
Governmental Affairs  
Arkansas State Police  
Representing:  
Arkansas State Police Association

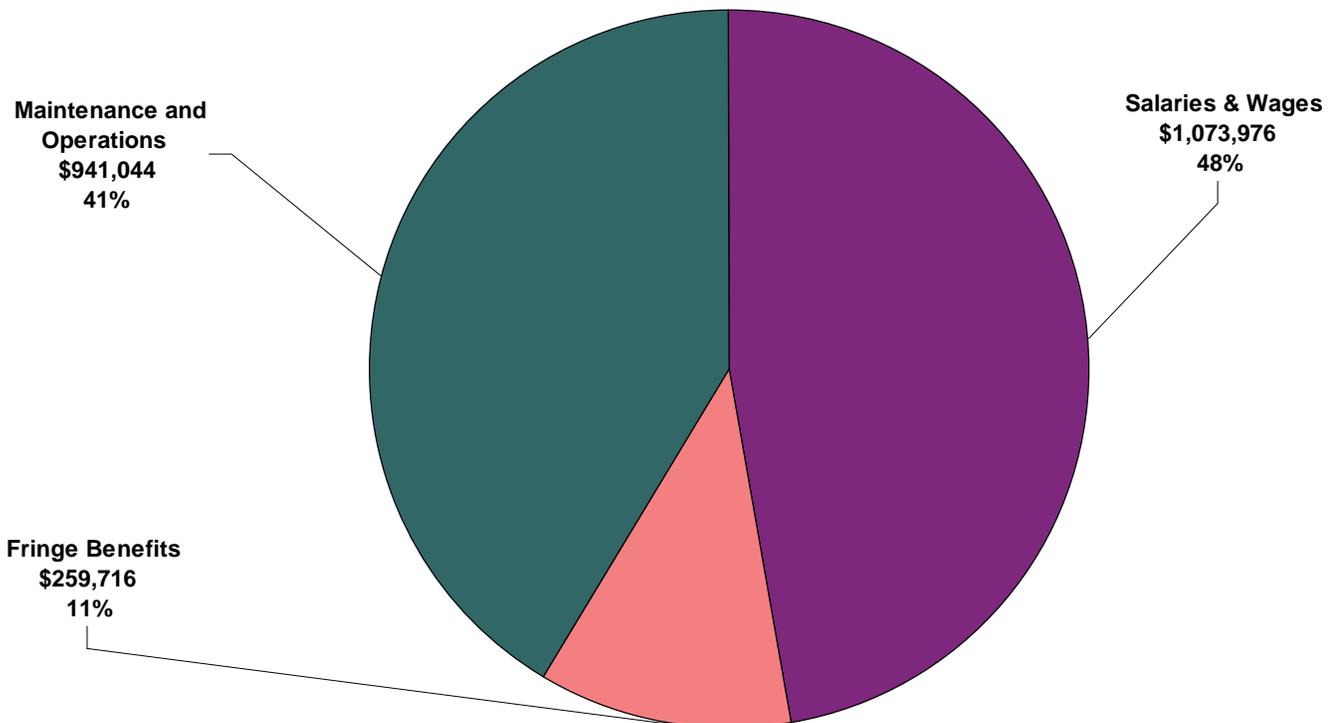
# FY 2010 Budget

## FY 2010 Budget—\$2,522,719

### FY 2010 Revenues



### FY 2010 Expenditures



# CJI Education and Training Center

## Education and Training Center Overview for FY 10

- 197 courses delivered
- 4,584 attendees
- 412 agencies served

All state-based education and training programs of the Criminal Justice Institute are available exclusively through CJI's Education and Training Center. The Center oversees the development, coordination and delivery of forensic science, management, computer application, drug/methamphetamine investigation, safe schools and traffic safety courses that the Institute provides free of charge to Arkansas law enforcement personnel. Through critical feedback from the law enforcement community, the Center actively develops and delivers specialized programs of study designed to address the emerging and articulated needs of Arkansas law enforcement professionals.

Programs available through the Institute's Education and Training Center include:

### **Forensic Sciences and Computer Education Division (FSCED)**

*The Arkansas Methamphetamine Training Project*

*The Arkansas Drug Endangered Children Initiative*

### **Law Enforcement Management Division (LEMD)**

### **Safe Schools Initiative Division (SSID)**

### **Traffic Safety Programs**

The Center also provides a variety of distinguished programs designed to enhance the knowledge and skills of targeted law enforcement populations, such as executives and managers, crime scene investigators, and narcotics officers. These programs include:

### **Arkansas Leader**

### **School of Law Enforcement Supervision**

### **Crime Scene Technician Certificate Program**

### **Narcotics Officer Certificate Program**

### **Advanced Crime Scene Technician Certificate Program**

## **ARKANSAS LEADER**

ARKANSAS LEADER was designed to enhance executive education and training for Arkansas law enforcement leaders and to equip these professionals with the skills they need to accomplish the goals and aims of their law enforcement agencies. This program emphasizes leadership, education, advancement of the law enforcement profession, development of the individual and agency, enthusiasm in the work place, and research on criminal justice issues. Nationally recognized and renowned speakers are selected to provide law enforcement executives with information about

practical procedures for managing their agency, the latest trends, technology and problems impacting our society, as well as the opportunity to network and share common and unique experiences.

ARKANSAS LEADER, which is co-sponsored by the Criminal Justice Institute and the Federal Bureau of Investigation (FBI), has been designated a Command College of the FBI. Currently, there are only 16 Command Colleges throughout the United States.

Since 2001, 295 law enforcement leaders representing more than 163 different agencies have completed this distinguished program. Twenty-five (25) law enforcement leaders from 22 different agencies completed the 2010 program.



### **School of Law Enforcement Supervision (SLES)**

CJI's **School of Law Enforcement Supervision (SLES)** is a mid-level management school designed specifically for first and second line supervisors. Consisting of 140 hours of classroom instruction, the program covers major aspects of police supervision, including organizational theory, organizational design, decision making, legal issues in policy development, interpersonal and organizational communications, human resource management, media relations, and organizational change. SLES is the capstone course of the Law Enforcement Administration certificate and associate of applied science degree program offered through collaboration between 20 Arkansas colleges and universities and the Institute.

Students are required to successfully complete a written examination at the conclusion of each week of the course. In addition, this course requires the student to make oral presentations and prepare a research paper on a topic relevant to law enforcement supervision. The quality of the research papers has been recognized by the International Association of Chiefs of Police (IACP) with two student papers being selected for publication by the organization. The Criminal Justice Institute provides free lodging accommodations for participants who live more than 50 miles outside of the metropolitan Little Rock area.

### **Crime Scene Technician Certificate Program**

The **Crime Scene Technician Certificate Program (CSTCP)** is an intensive program available exclusively to Arkansas law enforcement personnel and is designed to assist them in effectively processing crime scenes for physical evidence. Six fundamental components of crime scene investigation are presented over a six-month period for three days each month. The topics include Crime Scene Photography; Latent Print Processing; Impression Evidence; Biological and Trace Evidence; Crime Scene Sketching, Note

Taking and Report Writing; and Crime Scene Investigation. Upon successful completion of all six components, officers meet the minimum requirements necessary for application for certification as a crime scene specialist through the International Association for Identification.

Since the inception of the Crime Scene Technician Certificate Program in 1999, 240 Arkansas officers from 104 different law enforcement agencies have successfully completed the program. This program serves as the foundation for the Institute's academic certificate and degree programs in Crime Scene Investigation.

### **Narcotics Officer Certificate Program**

To assist law enforcement personnel in meeting the challenges and responsibilities of abating drug-related crimes, the Institute developed the **Narcotics Officer Certificate Program**. The objective of this five month program (one three-day class a month) is to provide law enforcement officers with the fundamental skills and knowledge needed to conduct effective drug investigations. The program is structured over a five month period to increase the accessibility of the program to officers representing rural agencies that are challenged by fiscal and staffing limitations.

During fiscal year 2010, two sessions of the Narcotics Officer Certificate Program were held. Session VIII, delivered July through November 2009, was delivered at the Searcy Police Department; Session IX was delivered January through May 2010 at University of Arkansas Community College at Hope. A total of 35 officers representing 23 different law enforcement agencies graduated from Sessions VIII and IX.

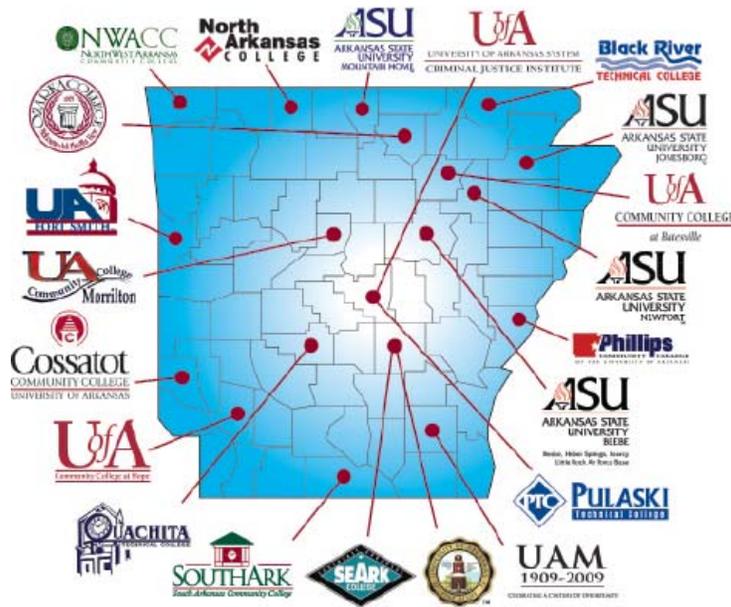
Since January 2006, 171 law enforcement officers representing 101 Arkansas law enforcement agencies have completed the Narcotics Officer Certificate Program. The Criminal Justice Institute plans to deliver Session X of NOCP during fiscal year 2011. Session X will be delivered at the Pine Bluff Regional Park (July through November 2009).

### **Higher Education Program**

In order to provide the Arkansas law enforcement community with the opportunity to not only enhance law enforcement specific knowledge and skills, but also achieve higher education goals, the Institute collaborated with colleges and universities across the State to develop two unique academic programs. By combining general education courses with select CJI classes, 20 institutions of higher education now offer certificates of proficiency, technical certificates and associate degrees in crime scene investigation and law enforcement administration to active law enforcement personnel. The revised certificates and associate degrees were approved on April 24, 2009, by the Coordinating Board of the Arkansas Department of Higher Education. The curricula now makes this unique educational opportunity available to officers much earlier in their careers. In a press conference held on June 16, 2009, Governor Mike Beebe announced the availability of this extraordinary opportunity for officers and its benefit to agencies and communities across the State.

Both programs of study, which are the only programs of this kind in the State, are available exclusively to Arkansas law enforcement personnel who are actively employed within a law enforcement agency. To successfully complete a program, participants are required to take special courses through the Criminal Justice Institute along with general education courses from the certificate and degree awarding colleges and universities.

Although students are required to pay all tuition and fees of the college or university they attend, courses completed at the Institute are provided free of charge to Arkansas law enforcement personnel, allowing them to complete certificate and degree programs at a fraction of the normal cost. Financial aid and scholarship opportunities, including pell grants, student loans, and workforce improvement grants, can be used to further reduce the costs of this unique educational opportunity.



# Forensic Sciences Program

The primary mission of the Forensic Sciences Program at the Criminal Justice Institute is to provide learning opportunities to the Arkansas law enforcement community to assist them in utilizing the administrative and investigative benefits of forensic science technologies, enhancing interagency cooperation, and ultimately solving more crime thus enhancing the quality of life for the citizens they serve. The classes and courses provided through the forensic program offer a range of topics, from introductory to specialized, to meet the education and training needs of Arkansas law enforcement personnel.

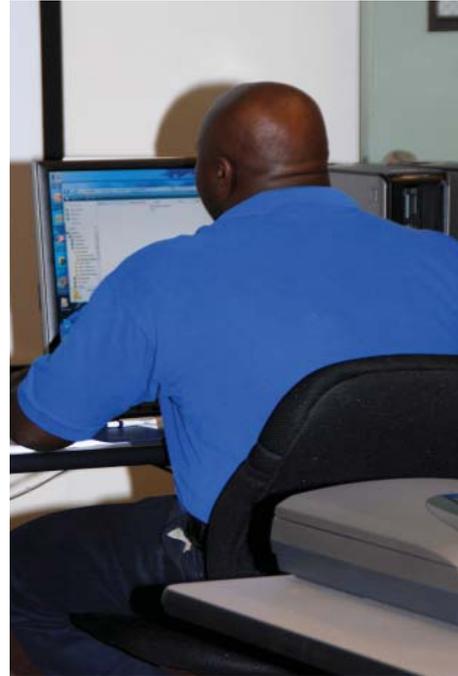
During fiscal year 2010, eleven different classes with a total of 18 deliveries were provided through the Forensic Sciences Program. These classes included: *Advanced DNA Evidence Collection; Advanced Techniques in Property Room Management; Basic Digital Photography; Basic Crime Scene Processing; Computer Crime; Crime Scene Courtroom Testimony; Crime Scene Digital Photography and Imaging; Crime Scene Reconstruction and Interpretation; Fingerprint Comparison and Identification; and Recovery of Human Remains.*

For fiscal year 2011, 14 different classes are scheduled for a total of 15 deliveries. Seven courses will be delivered off-site for a total of eight deliveries. Session XIII of the *Crime Scene Technician Certificate Program* will be offered January through June 2011.



# Computer Applications Program

The Criminal Justice Institute's **Computer Applications Program** provides Arkansas law enforcement personnel the opportunity to acquire or enhance their computer technology skills. Basic skill acquisition along with an understanding of what the computer technology can perform prepares law enforcement officers to utilize the computer applications for data compilation and analysis (*Microsoft Excel*), case management (*Microsoft Excel* and *Access*), and communications (*Microsoft Word & PowerPoint*). During fiscal year 2010, 277 law enforcement professionals from 49 different agencies participated in CJI's computer education classes.



The foundation classes delivered throughout fiscal year 2010 were *Using Microsoft Word*, *Using Microsoft Excel*, and *Using Microsoft PowerPoint*. To provide more in-depth knowledge and skills, advanced courses were developed to provide opportunities to build upon the skills acquired through the foundation classes. These classes included: *Advanced Microsoft Word: Styles, Reference Tables, Large Documents, Forms and Templates*; *Advanced Microsoft PowerPoint*; *Advanced Microsoft Excel: Database Features*; and *Using Microsoft Access*.

During the fiscal year 2010, CJI opened enrollment of the Computer Applications Program classes to include law enforcement support staff. CJI also utilized a mobile computer laboratory to offer the first off-site computer education classes. For fiscal year 2011, seven different courses are scheduled for a total of 17 deliveries. Three classes will be delivered a total of nine times, at five different locations across the State.

We look forward to providing computer classes to law enforcement personnel in Arkansas in fiscal year 2011. Classes to be offered include *Using Microsoft Word*, *Using Microsoft Excel*, and *Using Microsoft PowerPoint*; *Essentials of Computer Operations*, *Advanced Microsoft Word: Styles, Reference Tables, Large Documents, Forms and Templates*; *Advanced Microsoft Excel: Database Features*; and *Using Microsoft Access*.

# FY 2010 Overview of Forensic Sciences and Computer Education Division

## Forensic Sciences Courses

- 17 classes delivered
- 325 attendees from 85 agencies

## Crime Scene Technician Certificate Program (CSTCP)

- 22 graduates
- 22 different agencies

## Computer Applications Courses

- 19 classes delivered
- 277 attendees from 49 agencies



## FY 2010 Training Locations for Forensic Sciences and Computer Education Division

Criminal Justice Institute (Little Rock, AR)

Hot Springs Police Department

East Arkansas Community College (Forrest City, AR)

Washington County Sheriff's Office (Fayetteville, AR)

# Special Programs Offered Through FSCED

The following special programs were accomplished through federal grants and special state funding.

## Arkansas Methamphetamine Training Project

Illicit methamphetamine activities continue to be a key concern for law enforcement professionals and communities across Arkansas. To be effective in combating Arkansas's meth problem, law enforcement personnel must be able to recognize methamphetamine, chemicals and equipment used in the various manufacturing methods, as well as methamphetamine lab waste. In addition, the recognition of the signs and symptoms of persons using and abusing methamphetamine is necessary for officers' to maintain their safety as well as ensure the safety and well-being of others while working methamphetamine cases.



Over the past eight years the Criminal Justice Institute has provided education and training related to methamphetamine manufacturing, importation, trafficking and abuse through the **Arkansas Methamphetamine Training Project**. Twenty different courses have been developed and delivered for law enforcement personnel in Arkansas, providing needed information on officer safety, Arkansas drug laws, clandestine laboratory identification, precursor chemicals and materials, and the investigation of other methamphetamine-related crimes and activities.

During fiscal year 2010, a total of 798 criminal justice professionals attended methamphetamine focused classes. The courses delivered include: *Clan Lab Field Sampling and Evidence Preparation; Criminal Interdiction; Consensual Encounters; Deployment of Surveillance Equipment; Hispanic Gangs; Hotel – Motel Interdiction; Managing Drug Investigations; Methamphetamine Investigation; Methamphetamine Awareness, Identification, and Safety for Parole and Probation; Outlaw Motorcycle Gangs; Tactical Drug Operations; and Undercover Investigations*. To provide law enforcement and other criminal justice system personnel greater access to these training opportunities, they were delivered in 15 different locations across the state. Since October 2002, the Arkansas Methamphetamine Training Project has provided training to 6,536 criminal justice professionals.

## On-line Training

The Criminal Justice Institute recognizes that there are many law enforcement agencies in the State of Arkansas that cannot access the classes offered due to limited manpower and resources. To increase the accessibility of methamphetamine focused classes to agency personnel CJI is developing on-line courses. The development and on-line delivery of these classes is made possible through funding from the U. S. Department of Justice, Office for Community Oriented Policing Services (COPS).

The courses slated for on-line development are *Methamphetamine Investigations*, *Methamphetamine Challenge for Law Enforcement Executives*, and *Methamphetamine Awareness for First Responders*. Soon, law enforcement officers will be able to take them on-line, as well. The on-line versions will be narrated by a variety of subject matter experts including narcotics officers, crime lab experts, and meth treatment professionals who also teach the same classes traditionally. Courses will include slides, audio, a text script, photographs, enhanced graphics, videos, review quizzes, interactive scenarios, optional reading material, and web site links to additional information.

The on-line courses will be self-paced allowing for participants to review the information as much as needed. They will be designed with interactive components that are engaging and reinforce learning. Prior to open enrollment the on-line course will be reviewed by Arkansas law enforcement officers to ensure the on-line courses function well from a technical standpoint and meet the training needs of officers engaged in these drug-related activities. The *Methamphetamine Investigations* course is scheduled to be launched in August 2010.

### **LRPD Project**

In 2010, the Criminal Justice Institute continued its partnership with the Little Rock Police Department to provide training on methamphetamine-related topics for Pulaski County law enforcement personnel. During fiscal year 2010, CJI provided four courses: *Advanced Narcotics Investigation*; *Methamphetamine Awareness, Identification, and Safety for First Responders*; *Search and Seizure*; and *Video Camcorder Training for Methamphetamine Investigations*.

# Law Enforcement Management Program

Law enforcement research reveals the value a community receives from having better trained supervisors in its police department. Supervisors trained in interpersonal communication skills relate better and are more responsive to the needs of their staff and therefore eliminate the number one cause of officer turn-over. This is a significant savings to the community in the cost of recruiting and retention. Research has also



shown a reduction in the number of citizen complaints against the police in departments that emphasize training. Additionally, better trained supervisors and officers are less likely to violate the constitutional rights of citizens and reduce allegations of police misconduct. The result is an agency trusted by its citizens and one that reduces the financial liability of the tax payers in police misconduct lawsuits. The primary mission of CJI's **Law Enforcement Management Program** is to enhance the knowledge, skills, and abilities of Arkansas law enforcement professionals by providing leadership, management, and professional development courses customized to meet the dynamic and unique challenges of law enforcement across the State.

The Institute provides courses each year that offer law enforcement personnel the opportunity to become more effective supervisors, managers and leaders. Course offerings emphasize enhancing one's ability to better supervise or manage an agency or unit, improving interaction with citizens and fellow workers, and developing skills that benefit the law enforcement profession. A sampling of the law enforcement management topics addressed through the Institute in FY 2010 includes *Ethics in Law Enforcement*, *Background Investigations*, *Managing Informants and Cooperative Witnesses*, *Use of Force*, *Crime Prevention*, *Courtroom Testimony*, *Conflict Resolution*, *Internal Affairs*, *Active Shooter/Rapid Response Incidents* and *Warrantless Search and Seizure*.

In addition to its regular course offerings, the Institute presents special programs to meet the changing needs of Arkansas law enforcement. In FY 2010, the Institute was pleased to host courses such as *Officer Safety and Communication Spanish*, *Officer Involved Shootings and Use of Lethal Force by Police Officers*, *Advanced Defensive Tactics/Personal Safety*, *Crisis Negotiations*, *Instructor Development*, and *The Bulletproof Mind*. In FY 2010, the Law Enforcement Division offered 33 separate courses (19 were offered multiple times) in 31 communities throughout the State.

# FY 2010 Overview of Law Enforcement Management Programs

## Law Enforcement Management Courses

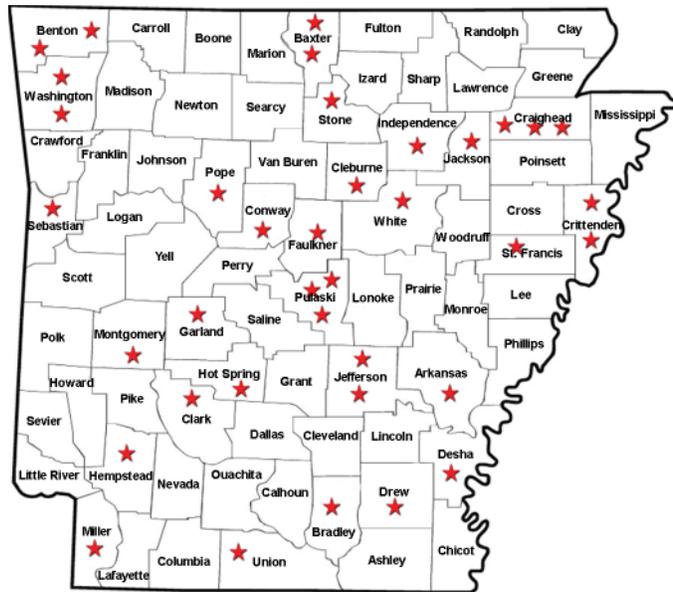
- 75 classes delivered
- 1,547 attendees from 191 agencies

## School of Law Enforcement Supervision

- 2 sessions delivered
- 52 attendees from 28 agencies

## Arkansas Leader Program

- 1 session delivered
- 25 attendees from 22 agencies



**FY 2010 Training Locations for Law Enforcement Management Programs**

- |  |   |
|--|---|
| Arkadelphia Police Department                                    | Malvern Police Department                             |
| Arkansas Department of Community Corrections (Mountain View, AR) | Mid-South Community College (West Memphis, AR)        |
| Arkansas State University—Heber Springs                          | Miller County Sheriff's Office (Texarkana, AR)        |
| Arkansas State University—Jonesboro                              | Montgomery County Sheriff's Office (Mount Ida, AR)    |
| Arkansas State University—Newport                                | Phillips Community College of the UA (DeWitt, AR)     |
| Baxter County Emergency Services Training Center (Midway, AR)    | Pine Bluff Police Department                          |
| Bentonville Police Department                                    | Pinkston Middle School (Mountain Home, AR)            |
| Conway Police Department   | Rogers Police Department                              |
| Craighead County Sheriff's Office (Jonesboro, AR)                | Russellville Police Department                        |
| Criminal Justice Institute (Little Rock, AR)                     | Springdale Police Department                          |
| Crittenden County Sheriff's Office (West Memphis, AR)            | University of Arkansas at Monticello                  |
| Dumas Municipal Complex  | UA Community College at Batesville                    |
| El Dorado Police Department                                      | UA Community College at Hope                          |
| Forrest City Police Department                                   | UA Community College at Morrilton                     |
| Fort Smith Police Department                                     | Warren Police Department                              |
| Hot Springs Police Department                                    | Washington County Sheriff's Office (Fayetteville, AR) |
| Jacksonville Police Department                                   | White County Sheriff's Office (Searcy, AR)            |
| Jefferson County Sheriff's Office                                |   |
| Jonesboro Police Department                                      |   |
| Lakewood Middle School (North Little Rock, AR)                   |   |

# Traffic Safety Programs

The Arkansas State Police Highway Safety Office provides grant funds from the National Highway Traffic Safety Administration to support the Criminal Justice Institute's **Traffic Safety Law Enforcement and Prosecutor Training Project**, the central source of nationally recognized traffic safety certification courses for Arkansas law enforcement.

Programs include *DWI Detection and Standardized Field Sobriety Testing*; *Standardized Field Sobriety Testing Refresher*; *Traffic Occupant Protection Strategies*; *Drug Recognition Expert*; *Drugged Driving*; *Standardized Field Sobriety Testing Instructor Development*; and *Drug Recognition Expert Instructor Development*. Classes are delivered at the request of Arkansas law enforcement agencies desiring to host a class. In FY 2010, the Traffic Safety Program presented 50 classes to 941 attendees representing 151 law enforcement agencies throughout Arkansas.



In addition, the project hosted more than 100 Drug Recognition Experts (DREs) from Arkansas at the 5th Annual Arkansas DRE Training Conference, and more than 100 attendees at the 10th Annual Prosecutor Coordinator's Conference and STEP Awards Banquet.

## Law Enforcement Liaison Project

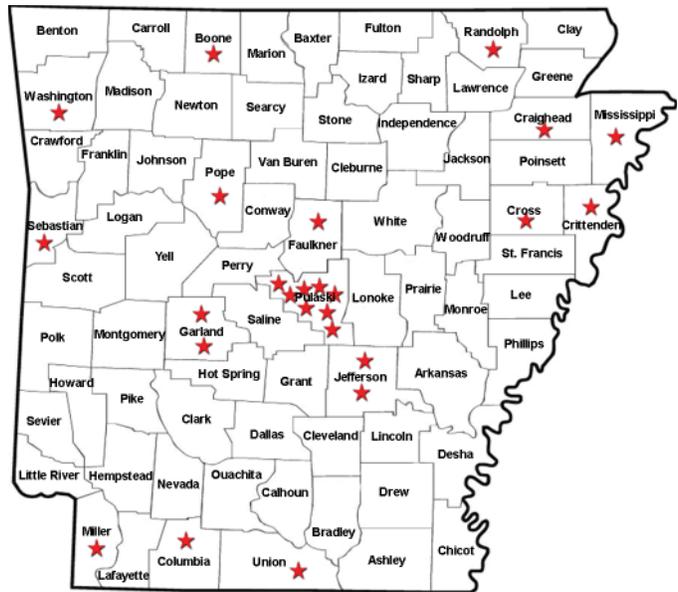
The Arkansas State Police Highway Safety Office also provides grant funds from the National Highway Traffic Safety Administration to support the Criminal Justice Institute's **Law Enforcement Liaison Project**. This program provides a law enforcement liaison who promotes the year-round participation of Arkansas law enforcement agencies in Selective Traffic Enforcement Programs (STEP) and non-STEP programs. An incentive awards program for law enforcement agencies that do not have a STEP grant was developed to stimulate participation of smaller agencies in Click it or Ticket (CIOT) and Drunk Driving Over the Limit, Under Arrest (OLUA) programs. In the 2010 CIOT and OLUA campaigns, 175 agencies participated.

In addition, through the Law Enforcement Liaison Project, annual regional occupant protection/impaired driving conferences are conducted. These conferences promote increased enforcement of impaired driving, seat belt and child restraint laws, as well as promote participation in state and national traffic enforcement campaigns. In FY 2010, three law enforcement summits were conducted at the Arkansas Sheriffs' Association Conference in Eureka Springs, the Arkansas Municipal Police Association Conference in Texarkana, and the Arkansas Association of Chiefs of Police in Hot Springs. A total of 250 officers attended these special conference presentations.

# FY 2010 Overview of Traffic Safety Programs

## Traffic Safety Program

- 50 classes delivered
- 941 attendees from 165 agencies



## FY 2010 Locations for Traffic Safety Programs

- Alexander Police Department
- Arkansas State Police Training Center (Little Rock, AR)
- Black River Technical College (Pocahontas, AR)
- El Dorado Police Department
- Fort Smith Police Department
- Garland County Sheriff's Office (Hot Springs, AR)
- Greenbrier Police Department
- Harrison Police Department
- Holiday Inn Select (Little Rock, AR)
- Hot Springs Police Department
- Jonesboro Police Department
- Little Rock Police Department
- Little Rock Fire Station
- Manila Police Department
- Marion Central Fire Department
- Northwest Arkansas Law Enforcement Training Academy (Springdale, AR)
- Peabody Hotel (Little Rock, AR)
- Pine Bluff Police Department
- Pulaski County Sheriff's Office (Little Rock, AR)
- Russellville Police Department
- Sherwood Police Department
- Southern Arkansas University (Magnolia, AR)
- Texarkana Police Department
- White Hall Police Department
- Wynne Police Department

## Safe Schools Initiative Division (SSID)

Approximately 50% of Arkansas school districts have school resource officers (SROs) and the number is growing. While many of these SROs are experienced law enforcement officers, they may lack the training necessary to be effective in a school setting. SROs are uniquely challenged to:

- *Deliver on-site prevention education to students and faculty in law enforcement related topics such as drugs, bullying, gangs, and terrorism.*
- *Provide students and faculty a respected and recognizable authority figure that is charged with handling crime related school issues.*
- *Serve as a role model and mentor.*
- *Perform law-related counseling duties for students to define and prevent potentially violent situations.*



The mission of CJI's **Safe Schools Initiative Division** is to provide those working in a school setting with the education and training, resources, and technical assistance to aid in creating and maintaining a safe learning environment. To accomplish our mission in FY 2010, the Safe Schools Initiative Division, through grants from the U.S. Department of Justice, Office of Community Oriented Policing Services, continued the development and implementation of an Arkansas School Resource Officer (SRO) Program. The Arkansas SRO Program offers courses aimed at increasing the knowledge and skills sets of Arkansas's school resource officers on school safety issues. However, to provide a holistic approach, the courses also target school personnel, school security officers, juvenile court personnel, and other law enforcement officers who respond to school incidents.

During the 2010 fiscal year, the Safe Schools Initiative Division developed and delivered 18 classes and two state wide conferences. In an effort to make the courses more accessible, they were offered in 9 different locations around the state. Classes held included: *Subconscious Communication: Detecting Deception, Verbal Judo, DITEP, Cyber Bullying and Crimes, Gang Awareness, Active Shooter/Rapid Response, Effective Administration of SRO Program, Preventing and Responding to Weapons, Smart Choice/Better Chances, Crisis Prevention, Child Abuse-Mandated Reporter, Crisis Planning, and Legal Issues for SROs.*

SSID offered its first management course—*Effective Administration of SRO Program*. This course was designed for law enforcement and school-based supervisory personnel with oversight for School Resource Officer programs. During this interactive seminar, participants were exposed to best practices, information, strategies and leadership applications intended to increase the effectiveness of their School Resource Officer programs.

In FY 2010, two statewide Arkansas Safe Schools Conferences were held—July 6-8, 2009, and June 14–16, 2010. Both conferences are co-sponsored with the Arkansas Safe Schools Association and the Arkansas Department of Education, Office of Safe and Drug Free Programs. The June 14–16, 2010 conference theme was “A Dose of 21st Century Reality.” Governor Mike Beebe provided opening remarks for the conference, which featured both local and national speakers renowned in issues related to school safety. For the fourth time, we were honored to have **Attorney General Dustin McDaniel** present and provide remarks to participants and assist in presenting awards to three individuals who have shown outstanding dedication to creating safe schools environments. This was the first time for the leadership awards were given. **Principal Steven Wyatt** of Clarksville High School received the Safe Schools Leadership Award for Education Administrator. **Chief Greg Donaldson** of the Clarksville Police Department received the Safe Schools Leadership Award for Chiefs and Sheriffs. **Officer Patricia Swain** of the Quitman Police Department received the Kool-Aid “SRO of the Year” Award for her inspiring service with Daisy the Dog.

Since its inception in 2005, the number of educators and law enforcement officers that attend the Arkansas Safe Schools Conference has continued to grow. There were 186 people in attendance.

The SSID is also proud to report another “first.” School safety classes are now in the *CJI Course Catalog* and three of the safe school courses have become electives in the Law Enforcement Academic Certificate and Associate of Applied Science Degree Program – *SRO I (Basic)*, *SRO II (Intermediate)*, and *Active Shooter*.

### **The Drug Endangered Children Initiative**

Each year the health, welfare and future of hundreds, if not thousands, of Arkansas’s children are jeopardized by caregivers who use, distribute or produce illicit drugs. While law enforcement, social services, medical, judicial and educational professionals are committed to assisting the children affected by illicit drug activities, there is an absence of multidisciplinary strategies for the comprehensive identification and treatment of drug endangered children and their families.

The Drug Endangered Children (DEC) programs offered through the Criminal Justice Institute, in partnership with Arkansas Alliance for Drug Endangered Children, will benefit hundreds of children and families in our state who are impacted by drug abuse each year. Helping drug affected children and their families break the cycle of child and drug abuse will contribute to enhancing the quality of life and economic future in local communities across the state.

In FY2010, through a grant from the U. S. Department of Justice, Office of Community Oriented Policing Services, the Criminal Justice Institute hired a full-time project specialist to focus on the Drug Endangered Children program. The project specialist traveled to Denver, Colorado and was trained in the CORE DEC training provided by the National Alliance for Drug Endangered Children. The Arkansas Alliance for Drug Endangered Children’s website was updated with current information. In partnership with the Little Rock Police Department, CJI held two Drug Endangered Children focus groups and three Comprehensive Identification workshops during fiscal year 2010 in Pulaski County. A total of 45 law enforcement and social service professionals attended these programs. DEC awareness training was also delivered during the methamphetamine training programs delivered around the state as well as in each of the two sessions of the School of Law Enforcement Supervision.

In FY2011, core DEC programs will be provided in several areas of the state, and law enforcement and social service comprehensive identification workshops will be implemented in seven additional counties/judicial districts. The development of an on-line DEC awareness program will be initiated.

### **Dropout Prevention Resource Database and Toolkit Project**

On the school campus, keeping students engaged in learning increases retention. Since increased retention is directly related to decreased community violence, student engagement in school is a proactive way to respond to crime and violence. The **Dropout Prevention Resource Database and Toolkit Project**, funded by the Winthrop Rockefeller Foundation, is a resource designed to assist Arkansas schools and community groups in finding programs and strategies in preventing students from dropping out of school.

To date, the database has current contact information for the administrators and coordinators of 100 proven, effective programs across the United States. In FY 2010, to ensure that all of the information was updated, project staff contacted each program and confirmed the information included in the resource database was current. Updates and revisions were made as needed.

The Dropout Prevention Resource Database and Toolkit Project have been named "*Staying Power: Helping Students Reach Graduation.*" The database and toolkit is accessed by visiting the website **www.arsafeschools.com**. During the reporting period, to ensure its use, the project staff monitored the visits to the site by way of the analysis of page views provided by Google Analytics. The visitor tracking of the web site revealed a significant amount of activity. A total of 2,681 hits were documented.

In FY 2010, an aggressive awareness campaign began to have a *Staying Power Toolkit* in the hands of every public school superintendent in the state and to promote the use of the database. The user-friendly *Staying Power Toolkit* offers a myriad of information. Its content includes fact sheets which offer the awareness, impact, and solutions to address dropout prevention, a poster, a 10-minute video on awareness, templates, and an introduction of the database with a tutorial. The toolkit was developed in two different formats—hard copy and web-based.

### **Educational Cooperative Visits**

Through a partnership with the Arkansas Department of Education (ADE), the project staff made personal visits to each of the 15 educational cooperatives across the state. During the visits, a one hour presentation was made in 13 of the 15 cooperatives to: (1) address the dropout issue; (2) discuss the need for dropout prevention efforts; and (3) promote the use of the *Staying Power Database and Toolkit*. Additionally, the *Staying Power Toolkit* was provided to each of the Educational Cooperatives for distribution to all districts superintendents in their catchment area.

As a follow up to the Educational Cooperative visits, a three-hour Dropout Prevention workshop was developed for counselors and other school personnel to expand the reach of this message about dropout issues and to promote the *Staying Power Database and Toolkit*. To date, the workshop has been presented at four of the Educational Cooperatives.

# FY 2010 Overview of Safe Schools Initiative Division (SSID)

## Safe School Classes

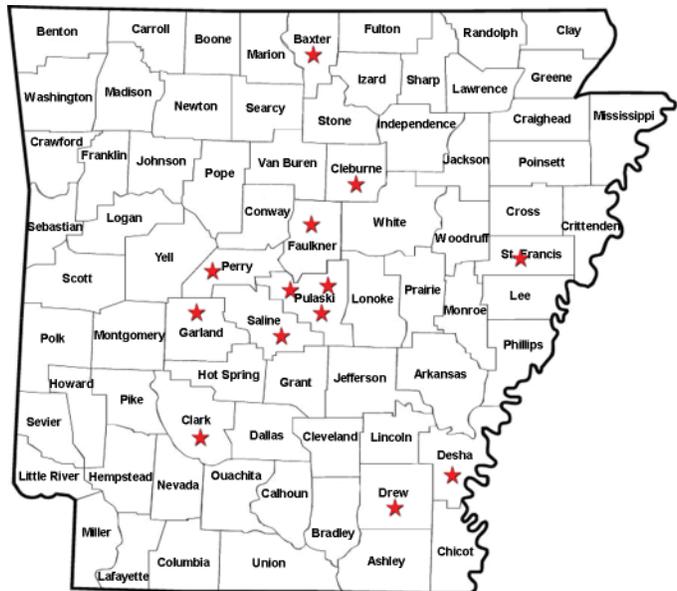
- 18 classes delivered
- 583 attendees from 207 agencies

## Arkansas Safe School Conference

- July 6–8, 2009: 218 attendees from 105 agencies
- June 14–16, 2010: 287 attendees from 109 agencies

## Anti-Bullying Presentations

- 37 presentations delivered to 930 students
- 5 in-services delivered to 260 teachers



## FY 2010 Locations for Safe Schools Initiative Division

Wyndham Riverfront Hotel (North Little Rock, AR)  
Little Rock School District  
Rivendale Hospital (Benton, AR)  
Quitman School District  
Conway School District  
Criminal Justice Institute (Little Rock, AR)  
Henderson State University (Arkadelphia, AR)  
Baxter County Emergency Training Center (Mountain Home, AR)  
Perryville High School  
Larry S. Bryant Multi-Purpose & Wellness Center (Forrest City, AR)  
University of Arkansas at Monticello  
Hot Springs Police Department  
UAM College of Technology (McGehee, AR)

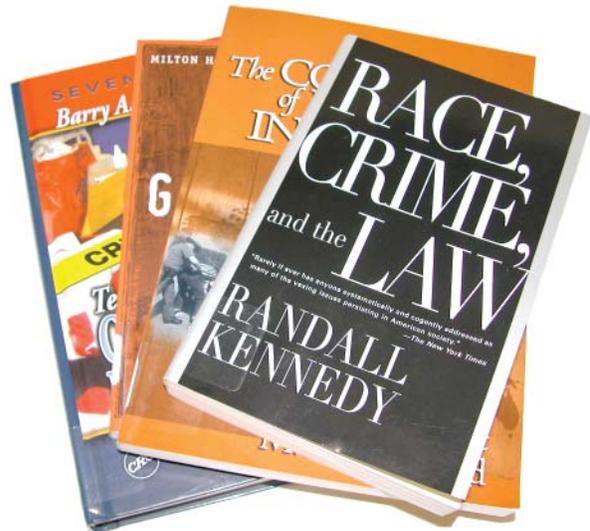
## Library Services

**Library Services** provides research and reference materials to Arkansas law enforcement practitioners who need information on criminal justice-related subjects. The Library houses a collection of more than 4,500 books and journals and more than 900 videos, DVDs, CDs and audio tapes—one of the most comprehensive collections of law enforcement resources in the State. These materials can be utilized by CJI staff and law enforcement agencies across the state for in-house training, research, and professional development.

Books, DVDs, and videos are loaned for a two-week period and can be renewed by phone or email. For those who cannot visit the library in person, items can be mailed. Requests can be made by phone or email with the understanding that the requesting individual is responsible only for the return postage.

In addition to materials available for loan, Library Services offers a variety of free resource materials for Arkansas law enforcement. These materials include informational pamphlets, CDs, DVDs, and books.

Selections for the library are based on their relevance to the law enforcement community and by the stated interest of subjects and issues by law enforcement personnel and CJI staff.



# National Center for Rural Law Enforcement



Limited resources, geographic barriers, and non-traditional crime trends can severely impair the ability of rural law enforcement agencies to effectively combat crime in their communities.

To ensure they can meet the challenge of law enforcement in the 21st Century, rural executives are increasingly seeking opportunities to provide more education and training for their staff and to maximize their effectiveness through new technology.

The National Center for Rural Law Enforcement (NCRLE), a division of the Criminal Justice Institute, University of Arkansas System, is a university-based organization committed to helping rural law enforcement agencies meet this challenge. The NCRLE provides education and training, research, and technical assistance to rural and tribal law enforcement agencies throughout the nation. All activities of the NCRLE are supported through the acquisition of grant funding and cooperative agreements.

The following pages offer a brief summary of the projects currently underway at the NCRLE, including:

- **Rural Executive Management Institute**
- **Sexual Assault Training for Rural Law Enforcement**
- **The Cyberterrorism Defense Initiative**
- **Criminal Data Collection and Information Sharing Training for Tribes**
- **Tribal Criminal History Records Improvement Project**

# NCRLE Advisory Board

**Chief Douglas Greisen, Chairman**  
Scappoose Police Department  
Scappoose, Oregon

**Chief Frederick Capozzi, Vice-Chairman**  
Seneca Falls Police Department  
Seneca Falls, New York

**Chief Michael Carillo**  
Deming Police Department  
Deming, New Mexico

**Retired Chief Lee Graham**  
South Burlington Police Department  
South Burlington, Vermont

**Retired Chief James Harper**  
Dallas Police Department  
Dallas, Oregon

**Chief Maxwell Jackson**  
Harrisville Police Department  
Harrisville, Utah

**Sheriff Larry Kopko**  
Warren County Sheriff's Office  
Warren, Pennsylvania

**Dr. Cheryl P. May**  
National Center for Rural Law Enforcement  
Criminal Justice Institute  
Little Rock, Arkansas

**Chief Nancy Newland**  
Pensacola Junior College Police Department  
Gulf Breeze, FL

**Sheriff Ron Pierini**  
Douglas County Sheriff's Office  
Minden, Nevada

**Retired Chief William Robinson**  
Upper Chichester Township  
Boothwyn, Pennsylvania

**Sheriff Kelly Serr**  
Perkins County Sheriff's Office  
Bison, North Dakota

**Retired Sheriff Jay Winters**  
Arkansas Department of Emergency Management  
Conway, Arkansas

**Sheriff Herman Young**  
Fairfield County Sheriff's Office  
Winnsboro, South Carolina

# Rural Executive Management Institute

Because policing in rural communities presents challenges that are different than those affecting urban areas, strong leadership is vital in effectively responding to the unique law enforcement needs of rural localities. Better trained law enforcement executives create greater trust, less fear and, ultimately, safer communities.



The Criminal Justice Institute's National Center for Rural Law Enforcement (NCRLE) received grant funding from the U.S. Department of Justice Bureau of Justice Assistance for the Rural Executive Management Institute (REMI). The REMI Project is a management education and training program designed to prepare rural law enforcement executives from across the nation for the unique challenges they face as agency heads of small law enforcement agencies. While attending this intense four-day training program created exclusively for rural law enforcement agency heads, participants receive up-to-date information on key issues in rural law enforcement management and also have the unique opportunity to interact with peers from neighboring states. To ensure accessibility, sessions of REMI are held in areas throughout the United States. The cost of the class is free and the travel, lodging, and meal expenses for participants are paid for by the grant.

In FY 2010, REMI sessions were held in three locations:

- **Pittsburgh, PA** with 22 attendees representing 16 states
- **San Antonio, TX** with 28 attendees representing 20 states
- **Sacramento, CA** with 24 attendees representing 12 states

Topics included in the REMI course are: *Leading in Law Enforcement, Organizational Ethics through Effective Leadership, What Lies Ahead? Future(s) in Policing, Communication Concepts: Generation Next; Media Relations for Law Enforcement Executives; Preparing and Managing Budgets; Grant Writing Techniques; Responding to Crisis in Schools, and Post Crisis Leadership.* The REMI faculty consists of eight instructors whose diverse backgrounds include rural law enforcement executives, former U.S. military personnel, university professors, attorneys, and Federal Bureau of Investigation personnel.

The REMI project has improved the managerial, administrative, and leadership capabilities of small town and rural law enforcement executives. FY 2010 program graduates have voiced the following:

*'I feel more confident with myself and how to handle my job better, thanks to this program.'*

*"All in all it is one of the best training events that I have attended in my 20 year career."*

*"Before attending REMI, it was a guessing game on how to perform my duties as chief. The training has made me a better leader."*

# Sexual Assault Training for Rural Law Enforcement

The **Sexual Assault Training for Rural Law Enforcement Project** has been funded since 1999 by the Office on Violence Against Women (OVW), U.S. Department of Justice (USDOJ). The original project developed and delivered a sexual assault curriculum to law enforcement executives in rural areas representing agencies nationwide. During the delivery of the management sessions, participants expressed their desire to also have a curriculum to assist their investigators.

Since 2002, the Institute has delivered both the management and investigation curriculum to rural law enforcement executives and investigators. The two-day management curriculum provides rural law enforcement executives with the knowledge, skills, and resources for establishing a victim-centered response from their agency personnel. Law enforcement executives are updated on model policies and procedures, community response teams, advances in forensics and equipment, and evidence collection techniques to ensure executives know what to expect from their investigators.

The two and a half day curriculum for investigators provides a roadmap to ensure that each step in the investigative process is thoroughly conducted. Other topics such as dynamics of sexual assault, medical forensic examination, forensic laboratory, and the survivor's perspective are presented to provide a well rounded knowledge base for investigators as they work sexual assault cases. Topics in the curriculum are presented by experts in their particular field. The officers are provided with practical techniques and strategies for investigating stranger and non-stranger assaults.

During FY 2010, three training sessions were held and a bridge award applied for to continue the project through December 2010. To date, 510 criminal justice professionals have attended these training sessions, representing 344 agencies across the country.

The Criminal Justice Institute submitted a new proposal in August 2010 to OVW to request funding to continue the project for two additional years.



# The Cyberterrorism Defense Initiative

The **Cyberterrorism Defense Initiative (CDI)** provides comprehensive, transferable, and no-cost counter-cyberterrorism training to individuals working within our Nation's critical infrastructures. This includes, but is not limited to, public safety, public utilities, health care providers, colleges or universities, state and local governments, and personnel involved in homeland security and domestic preparedness nationwide.

CDI is composed of four courses. Each course is four-and-a-half days long. CDI staff travel to areas of critical need throughout the country and provide onsite training using our mobile computer laboratory. All CDI classes utilize a blended-learning approach: classes combine instructor-led lecture, instructor-participant interaction, and hands-on exercises via cyberattack lab exercises and simulations.

Course participants choose a class based upon their technical needs. CDI training teaches technical personnel how to maximize critical networks and information systems security, and to respond to cyberterrorism incidents.

The two main CDI courses focus on combating cyberterrorism: *Comprehensive Cyberterrorism Defense (CCD)* and *Cyberterrorism First Responder (CFR)*. Two other courses were drawn from NCRLE's previous, highly successful SENTINEL program: *Cybersecurity: Prevention, Deterrence, and Recovery (PDR)*, and *Cybersecurity: Incident Handling and Response (IHR)*. SENTINEL classes are provided upon special request and as needed. All of the courses are certified by the U.S. Department of Homeland Security.

NCRLE has delivered CDI and SENTINEL courses since 2005. From July 2009 thru June 2010, CDI staff delivered a total of 39 courses at twenty (20) different locations nationwide. 813 participants were trained.

CDI and its courses were developed under a cooperative agreement from the U.S. Department of Homeland Security/FEMA, Training and Exercises Integration/Training Operations. For more information about CDI, visit the website at **[www.cyberterrorismcenter.org](http://www.cyberterrorismcenter.org)**.



# Criminal Data Collection and Information Sharing Training for Tribes (CDCISTT)

The **Criminal Data Collection and Information Sharing Training for Tribes (CDCISTT)** program is a free training and resource center for Tribal law enforcement agencies nationwide. Our training teaches Tribal agencies the techniques to begin reporting and sharing criminal data with local, state, and Federal agencies via the Uniform Crime Reporting (UCR) and National Incident Based Reporting Systems (NIBRS).

CDCISTT is housed at the Tribal Justice Information Sharing System (TJISS) website at **www.tjiss.net**. The website is free to all Tribal agencies, but requires Tribes to register for access. Within the website, Tribes will have full access to various training materials and resources. These resources aid in the setting up a criminal data reporting workstation. The website also includes links to each state's repository and a list of vendors of record management systems.

The Tribal Criminal Data Reporting manual is already available on the TJISS website. This handbook is a complete, step-by-step guide for Tribal law enforcement agencies considering or implementing a criminal data reporting system. The manual offers information about criminal data reporting, from the history to the implementation. It then provides clear, simple instructions on how to institute such a system in a Tribal agency. The handbook addresses possibly Tribal agency concerns. And, it reveals the positive benefits a criminal data system can provide.

Also, Tribes can download the Technical Self-Assessment Questionnaire from the website. The questionnaire is designed specifically for Tribal agencies. It is a tool they can use to evaluate, administer, plan, and implement their information technology programs and resources.

In addition CDCISTT has developed a free DVD video tutorial. This video helps to further establish a Tribes criminal reporting system. Tribes can order the DVD or watch it online at the website at **www.tjiss.net**.

CDCISTT provides free technical support through our Toll-free Help Desk at 1-877-47-TJISS. If a Tribal agency has any questions regarding setup or maintaining a criminal data reporting account, the agency can contact CDCISTT and let one of our experienced staff members help.

CDCISTT and TJISS were developed and are administered by the Criminal Justice Institute (CJI), University of Arkansas System. CDCISST is funded by a grant from the Bureau of Justice Assistance, Office of Justice Programs, U.S. Department of Justice. For more information about CDCISTT, visit the website at **www.tjiss.net**.

# Tribal Criminal History Records Improvement Project (TCHRIP)

The **Tribal Criminal History Records Improvement Project's** (TCHRIP) goal is to equip the Seneca-Cayuga Tribe of the Northeastern Region of Oklahoma with the ability to electronically collect and store data associated with its judicial, law enforcement, and human services divisions. This network will allow a secured flow of both criminal and non-criminal data within the Tribe and with other local, state, and Federal agencies. As part of the project's deliverables, within the offices of the Seneca-Cayuga Department of Public Safety, NCRLE will install an AFIS/Livescan workstation, servers, and software.

In November 2008, NCRLE performed an initial onsite visit to meet with Tribal members and discuss grant deliverables and Tribal technology needs. In December 2008, NCRLE performed a three-day technical assessment of the Tribal infrastructure. A thorough review of each departments needs was completed and an initial equipment needs list was prepared. By March 2009, NCRLE had completed follow-ups with the Tribe, AFIS administrators, and state representatives. NCRLE also located vendors for fiber optic installation and AFIS technology. By June 2009, all the necessary equipment – hardware and software – was purchased, and one mile of fiber optic cable was installed.

Currently, NCRLE is working with the Tribe in an effort to finalize the project with the installation of the AFIS system. NCRLE has arranged for vendor training on use of a records management system and will arrange for additional vendor training as needed upon installation of the AFIS Livescan system. This training ensures that Tribal personnel are proficient in using these systems and that equipment and software systems are adequately maintained and upgraded.

The technical support NCRLE offers continues to help sustain functionality well beyond the life of the grant. After final training is completed and the AFIS Livescan system installed, the Seneca-Cayuga Tribe will have the capability of reporting their criminal data. This will be accomplished depending upon the Tribes preference to either hook-up with the Oklahoma State Bureau of Investigation (OSBI), report through the Bureau of Indian Affairs (BIA), or report directly to the Federal Bureau of Investigation (FBI). However the Tribe chooses to report their data, this connection will allow the Tribe to share their collected data as well as receive data from other local, state, and national systems.

TCHRIP is funded by a Cooperative Agreement award from the U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Statistics.